



Oregon Lottery Operating Summary For the month ending March 31, 2023 (in thousands)

		Traditional				Video				Sp	orts		Total Lottery				
	Current	Current	Last	Actual to	Current	Current	Last	Actual to	Current	Current	Last	Actual to	Current	Current	Last	Actual to	
	Month	Month	Year	Budget	Month	Month	Year	Budget	Month	Month	Year	Budget	Month	Month	Year	Budget	
	Actual	Budget	Actual	Variance	Actual	Budget	Actual	Variance	Actual	Budget	Actual	Variance	Actual	Budget	Actual	Variance	
Revenue	\$ 35,957	\$ 35,485	\$33,483	\$ 472	\$ 1,478,550	\$ 1,481,272	\$ 1,475,146	\$ (2,723)	\$ 49,540	\$ 43,941	\$ 35,952	\$ 5,598	\$1,564,046	1,560,699	\$ 1,544,581	\$ 3,347	
Prizes	22,818	22,764	21,335	(54)	1,371,292	1,373,880	1,360,961	2,588	44,368	40,080	32,648	(4,288)	1,438,478	1,436,725	1,414,944	(1,753)	
Net Revenue	13,139	12,721	12,148	418	107,258	107,392	114,185	(134)	5,171	3,861	3,304	1,310	125,568	123,974	129,637	1,594	
Direct Expenses	4,546	5,262	4,800	715	23,715	23,005	23,236	(710)	2,980	2,450	2,297	(531)	31,242	30,716	30,333	(526)	
Total Indirect Revenue/(Loss)	4,674	14	(4,045)	4,661	238	155	7	83	6	3	0	3	4,918	171	(4,038)	4,747	
Total Indirect Expense	686	793	572	107	6,670	8,973	7,081	2,303	238	150	115	(88)	7,594	9,917	7,768	2,323	
Net Profit from Operations	12,580	6,679	2,731	5,901	77,110	75,569	83,875	1,542	1,959	1,264	892	695	91,650	83,512	87,498	8,138	
Modernization Investment Spending													1,045	1,741	66	696	
Net Profit													\$90,605	\$81,771	\$87,432	\$8,833	

	TOTAL LOTTERY			
	Current	Current	Last	Actual to
	Month	Month	Year	Budget
	Actual	Budget	Actual	Variance
Percentages of Distributable Reve	nue for the Mont	h		
Prizes	92.0%	92.1%	91.8%	0.1%
Administrative Expenses	2.5%	2.7%	2.3%	0.2%
Percentages of Distributable Reve	nue for the Year			
Prizes	91.7%	91.8%	91.8%	0.1%
Administrative Expenses	2.9%	3.2%	2.7%	0.3%



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Oregon Lottery Operating Statement For the month ending March 31, 2023

Part			roi the inoith	rending March 3	1, 2023	Total Lotte	rv	
Peruna		Traditional	Video	Sports	Actual		•	% Variance
Negablucis	Revenue							
Powerballe	Scratch-Its™ Instant Tickets	\$ 14,203,264			\$ 14,203,264	\$ 13,476,192	\$ 727,072	5.4%
Mega Millons* 3,773,480 3,773,480 2,246,544 1,538,464 68.9% Raffle** 2,500,000 2,500	Megabucks™	2,521,941			2,521,941	2,682,598	(160,657)	-6.0%
Refile	Powerball®	2,770,841			2,770,841	3,915,569	(1,144,728)	-29.2%
Perick 160,145 160,145 160,145 160,145 165,670 165,275 3.3% 178,070	Mega Millions®	3,773,480			3,773,480	2,234,634	1,538,846	68.9%
	Raffle™	2,500,000			2,500,000	2,500,000	-	0.0%
Min For Life	Keno	9,527,981			9,527,981	10,017,138	(489,157)	-4.9%
Lock pure (forcas Receipts) 178,502 (s. 1,478,549,565) 1,178,502 (s. 1,478,549,565) 1,178,502 (s. 1,478,549,565) 1,178,504 (s. 1,271,504) 1,0216 (s. 1,021,504) 6.1% (video lottery** (forcas Receipts) 1,478,549,565 1,478,549,565 1,478,549,565 1,481,772,304 (2,727,2739) 0.0% Rota Revenue 35,595,664 1,478,549,565 49,539,615 1,560,698,624 3,347,197 0.2% Prizes (22,281,808) 1,371,291,672 (43,863,851) (1,486,724,624) (1,737,472) 0.1% Net Revenue 13,138,551 107,257,893 5,171,280 125,567,724 123,974,000 1,593,724 1.3% Direct Expenses 2 63,500 21,915,977 7 2,4879,477 23,375,053 (1,504,424) 6.4% Game Vendor Charges 880,126 71,376 2,980,280 33,931,782 3,448,870 (481,912) 14.0% Tickets 2,935,900 21,915,977 - 243,917 31,160 70,243 22.4% Advertising 2,770,82 5,347 - 248,122 22.48	Pick 4 ^{sм}	160,145			160,145	165,670	(5,525)	-3.3%
Variable Variable	Win For Life ^{sм}	320,486			320,486	324,736	(4,250)	-1.3%
	Lucky Lines [™]	178,502			178,502	168,286	10,216	6.1%
	Video Lottery ^{sм} (Gross Receipts)		\$ 1,478,549,565		1,478,549,565	1,481,272,304	(2,722,739)	-0.2%
Prizes (22,818,089) (1,371,291,672) (44,368,335) (1,438,748,096) (1,436,724,624) (1,753,472) -0.1% Net Revenue 13,138,551 107,257,893 5,171,280 125,567,724 123,974,000 1,593,724 1.3% Direct Expenses Users	Scoreboard [™] (Gross Receipts)			\$ 49,539,615		43,941,497	5,598,118	12.7%
Net Revenue 13,138,551 107,257,893 5,171,280 125,567,724 123,974,000 1,593,724 1.38 Direct Expenses Commissions 2,963,500 21,915,977 2,980,280 3,931,782 23,375,053 (1,504,424) 6.48 Game Vendor Charges 880,126 71,376 2,980,280 3,931,782 3,449,870 (481,912) -14,0% Tickets 243,917 - - 243,917 314,160 70,243 22,4% Advertising 277,082 5,347 - 243,917 314,160 70,243 22,4% Advertising 277,082 5,347 - 243,917 314,160 70,243 22,4% Advertising 277,082 5,347 - 54,931 81,805 26,243 340,009 31,464 62,3% Gales Equipment, Parts & Maintenance - 195,515 - 195,515 513,000 319,494 62,3% Interest Expense - 5,400 - 5,400 5,400 0	Total Revenue	35,956,640	1,478,549,565	49,539,615	1,564,045,820	1,560,698,624	3,347,197	0.2%
Net Revenue 13,138,551 107,257,893 5,171,280 125,567,724 123,974,000 1,593,724 1.3% Direct Expenses Separation 2,963,500 21,915,977 2 24,879,477 23,375,053 (1,504,424) -6.4% Game Vendor Charges 880,126 71,376 2,980,280 3,931,782 3,449,870 (481,912) -14.0% Tickets 243,917 - - 243,917 314,160 70,243 22,4% Advertising 277,082 5,347 - 54,931 81,805 26,874 32,9% Game Equipment, Parts & Maintenance - 193,515 - 193,515 513,009 319,494 62,3% Depreciation 126,911 1,523,664 - 5,400 5,400 0	Prizes	(22,818,089)	(1,371,291,672)	(44,368,335)	(1,438,478,096)	(1,436,724,624)	(1,753,472)	-0.1%
Commissions 2,963,500 21,915,977 - 24,879,477 23,375,053 (1,504,424) -6.4% Game Vendor Charges 880,126 71,376 2,980,280 3,931,782 3,449,870 (481,912) -1-14,0% Tickets 243,917 - 282,429 622,438 340,009 54,6% Advertising 277,082 5,347 - 6 54,931 81,805 26,874 32.9% Sales Support 54,931 - 6 54,931 81,805 26,874 32.9% Game Equipment, Parts & Maintenance 126,911 1,523,664 - 6 1,650,575 2,354,440 703,864 2.99% Interest Expense - 6 5,400 - 5,400 5,400 5,400 0	Net Revenue	13,138,551						1.3%
Game Vendor Charges 880,126 71,376 2,980,280 3,931,782 3,449,870 (481,912) -14.0% Tickets 243,917 - - 243,917 314,160 70,243 22.4% Advertising 277,082 5,347 - 282,429 622,438 340,009 54.6% Sales Support 54,931 - 54,931 81,805 26,674 32.9% Game Equipment, Parts & Maintenance - 193,515 - 193,515 513,009 319,494 62.3% Depreciation 126,911 1,523,664 - 1,650,575 2,354,440 703,864 29.9% Interest Expense - 5,400 - 5,400 5,400 0.0% Direct Expenses 4,546,467 23,715,279 2,980,280 31,242,026 30,716,174 (525,851) -1.7% Gain (Loss) on Sale of Fixed Assets 2,2181 215,675 5,656 243,512 - 243,512 Other Income/(Expense) 1,562,531 22,259	Direct Expenses							
Tickets	Commissions	2,963,500	21,915,977	-	24,879,477	23,375,053	(1,504,424)	-6.4%
Advertising 277,082 5,347 - 28,429 622,438 340,009 54,6% Sales Support 54,931 - - 54,931 81,805 26,874 32,9% Game Equipment, Parts & Maintenance - 193,515 - 193,515 513,009 319,494 62.3% Depreciation 126,911 1,523,664 - 1,650,575 2,354,440 703,864 29.9% Interest Expense - 5,400 - 5,400 5,400 0.0% Direct Expenses 4,546,467 23,715,279 2,980,280 31,240,206 30,716,174 (525,851) -1.7% Gross Profit 8,592,084 83,542,614 2,190,999 94,325,698 93,257,826 1,067,873 1.1% Indirect Revenue -	Game Vendor Charges	880,126	71,376	2,980,280	3,931,782	3,449,870	(481,912)	-14.0%
Sales Support 54,931 - - 54,931 81,805 26,874 32.9% Game Equipment, Parts & Maintenance - 193,515 - 193,515 513,009 319,494 62.3% Depreciation 126,911 1,523,664 - 1,650,575 2,354,440 703,864 29.9% Interest Expense - 5,400 - 5,400 5,400 5,400 5,400 5,400 5,400 5,400 6,50,75 1,7% 6,50,75 1,7% 6,50,70 1,7% 6,50,78 2,543,712 2,7% 2,980,280 31,242,026 30,716,174 (525,851) -1,7% 6,50 7,50 2,543,512 30,716,174 (525,851) -1,7% 6,50 243,512 - 243,512 - 243,512 - 243,512 - 243,512 - 243,512 - 243,512 - 243,512 - 243,512 - 243,512 - 243,512 - 243,512 - 243,512 - 1,524,513	Tickets	243,917	-	-	243,917	314,160	70,243	22.4%
Game Equipment, Parts & Maintenance 1 93,515 - 193,515 513,009 319,494 62.3% Depreciation 126,911 1,523,664 - 1,650,575 2,354,440 703,864 29.9% Interest Expense - 5,400 - 5,400 5,400 5,00 0 0.0%	Advertising	277,082	5,347	-	282,429	622,438	340,009	54.6%
Depreciation 126,911 1,523,664 - 1,650,575 2,354,400 703,864 29.9% Interest Expense - 5,400 - 5,400 5,400 0 0 0.0% 0	Sales Support	54,931	-	-	54,931	81,805	26,874	32.9%
Direct Expenses	Game Equipment, Parts & Maintenance	-	193,515	-	193,515	513,009	319,494	62.3%
Direct Expenses	Depreciation	126,911	1,523,664	-	1,650,575	2,354,440	703,864	29.9%
Residence Resi	Interest Expense	-	5,400	-	5,400	5,400	0	0.0%
Indirect Revenue Gain (Loss) on Sale of Fixed Assets 22,181 215,675 5,656 243,512 - 243,	Direct Expenses	4,546,467	23,715,279	2,980,280	31,242,026	30,716,174	(525,851)	-1.7%
Gain (Loss) on Sale of Fixed Assets 22,181 215,675 5,656 243,512 - 243,512 Other Income/(Expense) 1,562,531 22,259 120 1,584,910 170,833 1,414,077 827.8% Investment Market Value Adj 3,089,529 - - 3,089,529 - 3,089,529 Total Indirect Revenue/(Loss) 4,674,241 237,934 5,777 4,917,951 170,833 4,747,118 2778.8% Indirect Expenses - - - 4,917,951 170,833 4,747,118 2778.8% Public Information 991 9,639 253 10,883 106,506 95,623 89.8% Market Research 1,146 11,145 292 12,583 - (12,583) #DIV/0! Salaries, Wages & Benefits 578,801 5,627,801 193,226 6,399,829 6,550,579 150,751 2.3% Services & Supplies 90,389 878,869 40,130 1,009,388 3,056,042 2,046,654 67.0% Interest E	Gross Profit	8,592,084	83,542,614	2,190,999	94,325,698	93,257,826	1,067,873	1.1%
Other Income/(Expense) 1,562,531 22,259 120 1,584,910 170,833 1,414,077 827.8% Investment Market Value Adj 3,089,529 - - 3,089,529 - 3,089,529 Total Indirect Revenue/(Loss) 4,674,241 237,934 5,777 4,917,951 170,833 4,747,118 2778.8% Indirect Expenses Public Information 991 9,639 253 10,883 106,506 95,623 89.8% Market Research 1,146 11,145 292 12,583 - (12,583) #DIV/O! Salaries, Wages & Benefits 578,801 5,627,801 193,226 6,399,829 6,550,579 150,751 2.3% Services & Supplies 90,389 878,869 40,130 1,009,388 3,056,042 2,046,654 67.0% Depreciation 14,702 142,946 3,749 161,397 203,527 42,130 20.7% Interest Expense - - - - - - - - <th< td=""><td>Indirect Revenue</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	Indirect Revenue							
Investment Market Value Adj 3,089,529 -	Gain (Loss) on Sale of Fixed Assets	22,181	215,675	5,656	243,512	-	243,512	
Total Indirect Revenue/(Loss) 4,674,241 237,934 5,777 4,917,951 170,833 4,747,118 2778.8% Indirect Expenses Public Information 991 9,639 253 10,883 106,506 95,623 89.8% Market Research 1,146 11,145 292 12,583 - (12,583) #DIV/0! Salaries, Wages & Benefits 578,801 5,627,801 193,226 6,399,829 6,550,579 150,751 2.3% Services & Supplies 90,389 878,869 40,130 1,009,388 3,056,042 2,046,654 67.0% Depreciation 14,702 142,946 3,749 161,397 203,527 42,130 20.7% Interest Expense -	Other Income/(Expense)	1,562,531	22,259	120	1,584,910	170,833	1,414,077	827.8%
Indirect Expenses Public Information 991 9,639 253 10,883 106,506 95,623 89.8% Market Research 1,146 11,145 292 12,583 - (12,583) #DIV/0! Salaries, Wages & Benefits 578,801 5,627,801 193,226 6,399,829 6,550,579 150,751 2.3% Services & Supplies 90,389 878,869 40,130 1,009,388 3,056,042 2,046,654 67.0% Depreciation 14,702 142,946 3,749 161,397 203,527 42,130 20.7% Interest Expense - </td <td>Investment Market Value Adj</td> <td>3,089,529</td> <td>-</td> <td></td> <td>3,089,529</td> <td></td> <td>3,089,529</td> <td>_</td>	Investment Market Value Adj	3,089,529	-		3,089,529		3,089,529	_
Public Information 991 9,639 253 10,883 106,506 95,623 89.8% Market Research 1,146 11,145 292 12,583 - (12,583) #DIV/0! Salaries, Wages & Benefits 578,801 5,627,801 193,226 6,399,829 6,550,579 150,751 2.3% Services & Supplies 90,389 878,869 40,130 1,009,388 3,056,042 2,046,654 67.0% Depreciation 14,702 142,946 3,749 161,397 203,527 42,130 20.7% Interest Expense -	Total Indirect Revenue/(Loss)	4,674,241	237,934	5,777	4,917,951	170,833	4,747,118	2778.8%
Market Research 1,146 11,145 292 12,583 - (12,583) #DIV/0! Salaries, Wages & Benefits 578,801 5,627,801 193,226 6,399,829 6,550,579 150,751 2.3% Services & Supplies 90,389 878,869 40,130 1,009,388 3,056,042 2,046,654 67.0% Depreciation 14,702 142,946 3,749 161,397 203,527 42,130 20.7% Interest Expense -	Indirect Expenses							
Salaries, Wages & Benefits 578,801 5,627,801 193,226 6,399,829 6,550,579 150,751 2.3% Services & Supplies 90,389 878,869 40,130 1,009,388 3,056,042 2,046,654 67.0% Depreciation 14,702 142,946 3,749 161,397 203,527 42,130 20.7% Interest Expense - <td>Public Information</td> <td>991</td> <td>9,639</td> <td>253</td> <td>10,883</td> <td>106,506</td> <td>95,623</td> <td>89.8%</td>	Public Information	991	9,639	253	10,883	106,506	95,623	89.8%
Services & Supplies 90,389 878,869 40,130 1,009,388 3,056,042 2,046,654 67.0% Depreciation 14,702 142,946 3,749 161,397 203,527 42,130 20.7% Interest Expense - <td< td=""><td>Market Research</td><td>1,146</td><td>11,145</td><td>292</td><td>12,583</td><td>-</td><td>(12,583)</td><td>#DIV/0!</td></td<>	Market Research	1,146	11,145	292	12,583	-	(12,583)	#DIV/0!
Depreciation 14,702 142,946 3,749 161,397 203,527 42,130 20.7% Interest Expense - <td>Salaries, Wages & Benefits</td> <td>578,801</td> <td>5,627,801</td> <td>193,226</td> <td>6,399,829</td> <td>6,550,579</td> <td>150,751</td> <td>2.3%</td>	Salaries, Wages & Benefits	578,801	5,627,801	193,226	6,399,829	6,550,579	150,751	2.3%
Interest Expense -	Services & Supplies	90,389	878,869	40,130	1,009,388	3,056,042	2,046,654	67.0%
Interest Expense 686,029 6,670,401 237,650 7,594,080 9,916,654 2,322,574 23.4% Net Profit from Operations 12,580,297 77,110,147 1,959,126 91,649,570 83,512,004 8,137,565 9.7% Modernization Investment Spending 1,044,853 1,740,668 695,815 40.0%	Depreciation	14,702	142,946	3,749	161,397	203,527	42,130	20.7%
Net Profit from Operations 12,580,297 77,110,147 1,959,126 91,649,570 83,512,004 8,137,565 9.7% Modernization Investment Spending 1,044,853 1,740,668 695,815 40.0%	Interest Expense	-	-	-	-	-	-	
Modernization Investment Spending 1,044,853 1,740,668 695,815 40.0%	Total Indirect Expense	686,029	6,670,401	237,650	7,594,080	9,916,654	2,322,574	23.4%
	Net Profit from Operations	12,580,297	77,110,147	1,959,126	91,649,570	83,512,004	8,137,565	9.7%
Net Profit \$ 90,604,717 \$ 81,771,336 \$ 8,833,381 10.8%	Modernization Investment Spending				1,044,853	1,740,668	695,815	40.0%
	Net Profit				\$ 90,604,717	\$ 81,771,336	\$ 8,833,381	10.8%





Oregon Lottery Supplemental Schedule of Services and Supplies Expenses For the month ending March 31, 2023

	Traditional					Video				Sp	orts			Total Lottery				
		Actual	Budget	Variance	Actual	Budget		Variance	Actual	Bu	dget	Var	iance		Actual	Βι	ıdget	Variance
Travel	\$	1,645 \$	3,685 \$	2,040	\$ 15,992	\$ 41,6	36 \$	25,694	\$ 419	\$	697	\$	278	\$	18,056	\$	46,068	28,012
Office Expenses		1,499	2,941	1,442	14,576	33,2	74	18,699	382		557		174		16,457		36,772	20,315
Retailer Network Expenses		(3,131)	49,003	52,135	(30,447)	554,3	99	584,846	-		-		-		(33,578)		603,402	636,980
Retailer Network Recovery		(63,851)	(48,875)	14,977	(620,838)	(552,9	43)	67,894	-		-		-		(684,689)		(601,818)	82,871
Telecommunications		4,085	7,531	3,446	39,722	85,2	03	45,481	1,042		1,425		383		44,849		94,159	49,310
Intergovernmental Charges		13,873	8,593	(5,280)	134,890	97,2	21	(37,669)	3,538		1,626		(1,911)		152,301		107,441	(44,860)
Technology Expenses		47,807	65,719	17,912	464,841	743,5	16	278,675	12,191		12,436		246		524,840		821,672	296,832
Professional Services		71,555	123,806	52,251	695,749	1,400,6	35	704,936	18,247		23,429		5,182		785,551	1	,547,920	762,369
Staff Training & Recruiting		5,361	8,332	2,971	52,126	94,2	59	42,143	1,367		1,577		210		58,854		104,178	45,324
Facilities		5,034	4,555	(479)	48,946	51,5	36	2,589	1,284		862		(422)		55,264		56,953	1,689
Facilities Maintenance		1,890	3,274	1,384	18,380	37,0	40	18,660	482		620		138		20,753		40,934	20,181
Other Services & Supplies		2,986	10,883	7,897	29,036	123,1	27	94,092	762		2,059		1,298		32,783		136,070	103,287
Fleet Expenses		4,188	4,982	794	40,722	56,3	56	15,644	1,068		943		(125)		45,978		62,291	16,313
TOTAL		92,942	244,432	151,490	903,695	2,765,3	79	1,861,684	40,781		46,231		5,450		1,037,419	3	,056,042	2,018,623
Less Non Distributable Revenue		(2,553)	-	2,553	(24,826)	-		24,826	 (651)		-		651		(28,031)		-	28,031
AMOUNT REPORTED	\$	90,389 \$	244,432 \$	154,043	\$ 878,869	\$ 2,765,3	79 \$	1,886,510	\$ 40,130	\$	46,231	\$	6,101	\$	1,009,388	\$ 3	,056,042 \$	2,046,654



OREGON LOTTERY. Together, we do good things.

Oregon Lottery Operating Statement Year to Date Through March 31, 2023

		ical to Date	i i iii ougii iviai cii 3	1, 2023	Total Lotte	erv	
	Traditional	Video	Sports	Actual	Budget	Variance Variance	% Variance
Revenue			· ·				
Scratch-Its [™] Instant Tickets	\$ 119,629,638			\$ 119,629,638	\$ 119,321,330	\$ 308,308	0.3%
Megabucks™	22,537,499			22,537,499	22,992,135	(454,636)	-2.0%
Powerball®	62,727,055			62,727,055	61,589,511	1,137,544	1.8%
Mega Millions®	47,812,531			47,812,531	45,235,232	2,577,299	5.7%
Raffles™	2,499,970			2,499,970	2,500,000	(30)	0.0%
Keno	82,396,011			82,396,011	83,652,520	(1,256,509)	-1.5%
Pick 4 ^{sм}	1,450,982			1,450,982	1,460,172	(9,191)	-0.6%
Win For Life [™]	2,923,356			2,923,356	2,923,915	(559)	0.0%
Lucky Lines [™]	1,369,878			1,369,878	1,427,670	(57,792)	-4.0%
Video Lottery™ (Gross Receipts)		\$ 12,041,421,670		12,041,421,670	12,058,058,199	(16,636,529)	-0.1%
Scoreboard [™] (Gross Receipts)			\$ 417,027,584	417,027,584	382,445,551	34,582,033	9.0%
Total Revenue	343,346,920	12,041,421,670	417,027,584	12,801,796,174	12,781,606,237	20,189,937	0.2%
Prizes	(210,087,560)	(11,155,550,228)	(376,919,503)	(11,742,557,291)	(11,733,480,305)	(9,076,986)	-0.1%
Net Revenue	133,259,359	885,871,442	40,108,082	1,059,238,883	1,048,125,932	11,112,951	1.1%
Direct Expenses							
Commissions	29,349,369	212,150,180	=	241,499,549	233,159,912	(8,339,637)	-3.6%
Game Vendor Charges	8,785,491	386,384	21,073,310	30,245,185	32,672,007	2,426,822	7.4%
Tickets	2,229,719	-	-	2,229,719	3,101,637	871,918	28.1%
Advertising	4,705,631	259,502	-	4,965,132	6,136,126	1,170,994	19.1%
Sales Support	510,875	=	=	510,875	719,370	208,495	29.0%
Game Equipment, Parts & Maintenance	20	1,193,122	=	1,193,142	4,405,881	3,212,739	72.9%
Depreciation	3,842,826	11,968,715	=	15,811,541	21,189,941	5,378,400	25.4%
Interest Expense	<u> </u>	69,757	<u> </u>	69,757	69,757	(0)	0.0%
Direct Expenses	49,423,930	226,027,660	21,073,310	296,524,901	301,454,630	4,929,730	1.6%
Gross Profit	83,835,429	659,843,782	19,034,771	762,713,982	746,671,301	16,042,681	2.1%
Indirect Revenue							
Gain (Loss) on Sale of Fixed Assets	425,591	3,571,720	96,692	4,094,002	-	4,094,002	
Other Income	9,129,056	104,233	2,024	9,235,313	1,537,497	7,697,816	500.7%
Investment Market Value Adj	(3,906,994)		-	(3,906,994)	-	(3,906,994)	
Total Indirect Revenue/(Loss)	5,647,653	3,675,953	98,716	9,422,322	1,537,497	7,884,825	512.8%
Indirect Expenses							
Public Information	133,028	529,946	15,000	677,973	1,105,554	427,581	38.7%
Market Research	38,844	290,760	10,945	340,549	481,864	141,315	29.3%
Salaries, Wages & Benefits	6,089,954	48,276,473	1,981,102	56,347,530	58,921,931	2,574,401	4.4%
Services & Supplies	1,548,741	12,333,713	406,307	14,288,761	28,751,948	14,463,187	50.3%
Depreciation	(180,070)	1,769,989	46,172	1,636,091	1,949,704	313,613	16.1%
Interest Expense	-	-	-	-	-	-	
Total Indirect Expense	7,630,498	63,200,880	2,459,526	73,290,904	91,211,001	17,920,097	19.6%
Net Profit from Operations	81,852,584	600,318,854	16,673,962	698,845,400	656,997,797	41,847,603	6.4%
Modernization Investment Spending				6,005,233	15,666,012	9,660,779	61.7%
Net Profit				\$ 692,840,167	\$ 641,331,785	\$ 51,508,381	8.0%





Oregon Lottery Supplemental Schedule of Services and Supplies Expenses Year to Date Through March 31, 2023

-		Traditional			Video			Sports			Total Lottery		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	
Travel	36,733	39,663	2,930	273,940	448,727	174,787	7,673	7,506	(167)	318,346	495,896	177,550	
Office Expenses	23,527	28,181	4,653	170,470	318,825	148,356	4,102	5,333	1,231	198,099	352,339	154,240	
Retailer Network Expenses	483,397	441,029	(42,367)	3,592,147	4,989,589	1,397,441	-	-	-	4,075,544	5,430,618	1,355,074	
Retailer Network Recovery	(580,663)	(439,872)	140,791	(4,660,455)	(4,976,490)	(316,035)	-	-	-	(5,241,118)	(5,416,362)	(175,244)	
Telecommunications	77,469	67,778	(9,691)	610,057	766,807	156,750	17,833	12,826	(5,007)	705,360	847,411	142,051	
Intergovernmental Charges	139,870	150,941	11,071	1,102,029	1,707,677	605,648	31,551	28,564	(2,987)	1,273,450	1,887,182	613,732	
Technology Expenses	595,317	594,683	(634)	4,640,732	6,727,947	2,087,216	143,284	112,536	(30,748)	5,379,333	7,435,166	2,055,833	
Professional Services	556,254	1,131,225	574,971	4,939,886	12,798,122	7,858,236	158,185	214,069	55,884	5,654,325	14,143,416	8,489,091	
Staff Training & Recruiting	51,420	74,583	23,163	411,851	843,794	431,944	10,742	14,114	3,372	474,013	932,491	458,478	
Facilities	54,074	40,997	(13,078)	427,742	463,816	36,074	12,186	7,758	(4,428)	494,002	512,571	18,569	
Facilities Maintenance	15,675	29,465	13,790	125,935	333,349	207,415	3,457	5,576	2,119	145,067	368,390	223,323	
Other Services & Supplies	57,553	96,155	38,603	401,739	1,087,852	686,113	9,174	18,196	9,022	468,465	1,202,203	733,738	
Fleet Expenses	52,794	44,840	(7,954)	418,357	507,301	88,944	11,701	8,485	(3,215)	482,852	560,627	77,775	
TOTAL	1,563,422	2,299,669	736,247	12,454,430	26,017,317	13,562,887	409,886	434,962	25,076	14,427,738	28,751,948	14,324,210	
Less Non Distributable Revenue	(14,681)	-	14,681	(120,717)	-	120,717	(3,579)	-	3,579	(138,976)	-	138,976	
AMOUNT REPORTED	1,548,741	2,299,669	750,928	12,333,713	26,017,317	13,683,604	406,307	434,962	28,655	14,288,761	28,751,948	14,463,187	





Oregon Lottery Comparative Balance Sheet As of March 31, 2023

AS OF IVIA	rch 31, 2023 As of	As of	As of
	3/31/2023	3/31/2022	3/31/2021
Assets	0/01/2020	0/01/2022	0/01/2021
Current Assets:			
Cash	\$ 533,338,274 \$	495,472,143 \$	395,322,637
		495,472,145 \$	393,322,037
Securities Lending Cash Collateral	3,079,898	-	-
Investments for Prize Payments at Fair Value	11,020,447	11,140,912	10,778,961
Accounts Receivable - Games	32,256,210	26,672,453	26,522,693
Accounts Receivable - Other	31,989	1,363,274	31,348
Allowance for Doubtful Accounts	(38,275)	(319,898)	(297,679)
Ticket Inventory	1,915,784	1,526,613	1,335,397
Prepaid Expenses	2,991,289	4,041,044	2,650,493
Total Current Assets	584,595,616	539,896,541	436,343,850
Noncurrent Assets:			
Investments for Prize Payments at Fair Value	93,110,448	108,745,002	111,522,647
Prize Reserves with Multi-State Lottery (MUSL)	4,188,963	4,224,352	4,793,130
Prize Reserves for Sports	320,000	2,320,000	2,320,000
Net OPEB Asset - RHIA	1,561,144	680,959	592,770
Capital Assets:			
Equipment, Net of Accumulated Depreciation	73,978,887	60,608,378	48,786,338
Computer Software, Net of Accumulated Depreciation	11,569,721	11,499,948	10,161,598
Building and Improvements, Net of Accumulated Depreciation	6,770,888	7,004,039	7,257,321
Intangibles Non-Software, Net of Accumulated Depreciation	1,123,936	59,010	200,635
Vehicles, Net of Accumulated Depreciation	2,270,936	1,752,771	2,207,389
·	• •		
Leasehold Improvements, Net of Accumulated Depreciation	111,892	24,032	3,696
Total Noncurrent Assets	195,006,814	196,918,491	187,845,524
Deferred Outflows Pension & OPEB	26,315,105	23,554,934	16,558,458
Total Assets and Deferred Outflows	805,917,535	760,369,966	640,747,832
Liabilities			
Current Liabilities:			
Economic Development Fund Liability	255,222,827	250,356,508	158,368,985
Obligations Under Securities Lending	3,079,898	-	-
Prize Liability	42,704,220	42,081,305	49,962,451
Accounts Payable	14,341,222	13,597,561	12,482,456
Compensated Absences - Current	4,911,796	5,923,719	5,313,946
Deferred Revenue	1,955,844	1,315,292	799,179
Deposit Liability	202,763	214,123	160,848
Contracts Payable - Current	1,650,909	1,122,807	1,132,916
Total Current Liabilities	324,069,480	314,611,315	228,220,781
Noncurrent Liabilities:			
Deferred Prize Liability	106,973,607	112,796,331	108,219,470
Contracts Payable - Noncurrent	5,619,879	8,024,801	10,944,686
Net Pension Liability	43,571,310	77,197,398	45,707,600
Net Other Postemployment Benefits (OPEB) Obligation	955,560	1,270,966	
Total Noncurrent Liabilities			1,515,225
Deferred Inflows Pension & OPEB	157,120,355	199,289,496	166,386,981
	25,263,909	2,021,814	2,406,165
Total Liabilities and Deferred Inflows	506,453,743	515,922,625	397,013,927
Equity			
Retained Earnings:			
Fixed Asset Book Value Net of Associated Liabilities	91,197,424	74,748,412	59,906,706
Inventory and Prepaids	4,907,073	5,567,657	3,985,890
Asset/Project Purchases Committed	66,798,152	63,450,314	103,987,356
Restricted for OPEB Asset	• •		
	1,561,144	680,959	592,770
Operating Working Capital		680,959 100,000,000	592,770 75,261,183
Operating Working Capital Total Retained Earnings	1,561,144		



Oregon Lottery Cash Flow Statement For the month ending March 31, 2023

	(Current Month	Year to Date
Cash Flows from Operating Activities:			
Receipts from Customers	\$	1,574,322,523	\$ 12,793,455,268
Payments to Prize Winners		(1,438,428,241)	(11,738,947,805)
Payments to Employees		(5,894,588)	(37,090,452)
Payments to Suppliers		(31,632,550)	(318,500,657)
Other Income		25,000	2,388,544
Net Cash Provided (Used) in Operating Activities		98,392,144	701,304,898
Cash Flows from Noncapital Financing Activities:			
Transfers to EDL		-	(685,024,717)
Net Cash Provided (Used) in Noncapital Financing Activities		-	(685,024,717)
Cash Flows from Capital and Related Financing Activities:			
Acquisition/Restoration of Capital Assets		(4,022,926)	(33,274,872)
Contract Payments		(278,587)	(2,361,328)
Proceeds from Disposition/Impairment of Capital Assets		304,834	4,326,624
Net Cash Provided (Used) in Capital and Related Financing Activities		(3,996,679)	(31,309,576)
Cash Flows from Investing Activities:			
Purchases of Investments		(906,444)	(1 277 260)
Proceeds from Sales and Maturities of Investments		(906,444)	(1,377,369)
		1 562 160	8,302,667
Interest on Investments and Cash Balances		1,562,160	9,124,831
Investment Expense		(1,919)	(7,016)
Net Cash Provided (Used) in Investing Activities		653,798	16,043,113
Net Increase (Decrease) in Cash and Cash Equivalents		95,049,263	1,013,718
Cash and Cash Equivalents - Beginning		438,289,010	532,324,556
Cash and Cash Equivalents - Ending	\$	533,338,273	\$ 533,338,274
Reconciliation of Operating Income to Net Cash Provided (use	ed) by O	perating Activities	
Net Profit/(Loss)	\$	90,604,717	\$ 692,840,167
Adjustments to reconcile net profit to cash flows from operating activities			
Depreciation and Amortization		1,811,972	17,447,632
Non-operating (Income)/Expense		(4,932,964)	(7,632,899)
(Gain)/Loss on Capital Asset Disposition		(243,512)	(4,094,002)
Net Changes in Assets and Liabilities:			
(Increase) / Decrease in Accounts Receivable - Games		11,710,319	(8,840,271)
(Increase) / Decrease in Ticket Inventory		40,708	(79,749)
(Increase) / Decrease in Prepaid Expense/Def Outflows		(968,797)	(5,430,308)
(Increase) / Decrease in Prize Reserves		(1,987)	2,075,781
Increase / (Decrease) in Accounts Payable		(33,045)	(3,866,487)
Increase / (Decrease) in Compensated Absences Liability		97,760	(636,208)
Increase / (Decrease) in Deposit Liability		(3,138)	2,763
Increase / (Decrease) in Deferred Revenue/Inflows		(1,448,338)	585,643
Increase / (Decrease) in Prize Liability		338,449	6,152,836
Increase / (Decrease) in Net Pension Liability		1,420,000	12,780,000
Total Adjustments and Changes		7,787,427	8,464,731
Net Cash Provided (Used) by Operating Activities	\$	98,392,144	\$ 701,304,898



Oregon State Lottery Fiscal Year 2023 Financial Plan (In Thousands)

		Commission App	oroved Budget		Commi	ssion/Forecas	t Adjustments			Adjusted	Budget	
	Traditional	Video	Sports	Total	Sept	Dec	MY/March	May	Traditional	Video	Sports	Total
Revenue												
Video Lottery ^{sм}		\$15,671,481		\$15,671,481	\$ 34,451 \$	325,425	\$ 92,725			\$16,124,081		\$16,124,081
Scratch-its™ Instant Tickets	\$ 162,527			162,527	(3,556)	(1,514)	206		\$157,663			157,663
Megabucks™	32,127			32,127	(278)	598	(1,571)		30,876			30,876
Powerball®	40,782			40,782	548	(956)	32,762		73,136			73,136
Mega Millions®	25,916			25,916	11,588	967	13,332		51,802			51,802
Keno	103,730			103,730	6,194	(1,231)	1,530		110,222			110,222
Raffle™	2,500			2,500	-	-	-		2,500			2,500
Pick 4 ^{sм}	1,953			1,953	38	4	(40)		1,955			1,955
Win for Life ^{sм}	3,746			3,746	145	(112)	93		3,872			3,872
Lucky Lines [™]	1,974			1,974	(46)	55	(61)		1,922			1,922
Scoreboard			527,320	527,320	-	-	-				\$ 527,320	527,320
Total Revenue	375,254	15,671,481	527,320	16,574,054	49,083	323,235	138,976	-	433,948	16,124,081	527,320	17,085,349
Prizes	244,350	14,483,213	480,984	15,208,547	45,538	314,525	118,751		273,778	14,932,599	480,984	15,687,361
Net revenue	130,904	1,188,268	46,335	1,365,507	3,545	8,710	20,226	-	160,170	1,191,483	46,335	1,397,988
Direct Expenses												
Commissions	30,042	273,618		303,660	494	(2,509)	(985)		34,732	265,929		300,660
Game Vendor Charges	9,956	2,523	29,877	42,355	367	(55)	737		11,484	2,523	29,397	43,403
Tickets	3,806			3,806	-	-	339		4,145			4,145
Advertising	8,523	415		8,938	-	-	(933)		7,541	465	-	8,006
Sales Support	954			954	-	-	10		965			965
Game Equip, Parts & Maint	956	10,423		11,379	-	-	(5,504)		1	5,874		5,875
Depreciation	5,621	22,632		28,253	-	-	-		5,621	22,632		28,253
Capital Interest		82		82	-	-	-			82		82
Total Direct Expenses	59,858	309,693	29,877	399,428	861	(2,564)	(6,335)		64,488	297,505	29,397	391,390
Gross Profit	71,046	878,575	16,459	966,079	2,684	11,274	26,561	-	95,682	893,978	16,939	1,006,598
Relative Gross Profit %	(3.97%)	104.89%	(0.92%)						9.51%	88.81%	1.68%	
Indirect Revenue	149	1,866	35	2,050	-	-	-		195	1,821	34	2,050
Indirect Expenses												
Public Information	95	1,185	22	1,302	-	-	55		129	1,205	23	1,357
Market Research	56	702	13	771	-	-	(245)		50	467	9	526
Salaries & Benefits	6,007	75,246	1,392	82,645	-	-	(4,071)		7,469	69,783	1,322	78,574
Services & Supplies	2,729	34,181	632	37,542	-	-	383		3,605	33,681	638	37,925
Depreciation	200	2,503	46	2,749	-	-	(207)		242	2,257	43	2,542
Total Indirect Expenses	9,087	113,817	2,105	125,009	-	-	(4,085)		11,495	107,393	2,035	120,924
Net Profit from Operations	62,108	766,624	14,389	843,120	2,684	11,274	30,646	-	84,382	788,406	14,938	887,724
Modernization Reserve Spending			_	20,693	-	-	195	-			_	20,888
Net Profit				\$822,427	2,684	11,274	30,451	•	=		_	\$866,836
Additional Information:			=		1						=	
Capital outlay				42,668	-		(2,741)					39,927

OREGON STATE LOTTERY

Capital Outlay Status Report for FY 2023 For the Nine Months Ending Friday, March 31, 2023

Project Description			Budget					Actuals						
111100 111100 111100 111100 111100 111100 111100 111100 111100 111100 111100	Project Numbe	Project Description		luly	August	September	October		December	January	February	March	Total	Unspent Budget
		-	/ ipproved											J
Total			22.220		_	_			22.220				22.220	-
1520 Modernization Program				-	-	_	-	-		-	-	_	,	-
	1520	Modernization Program											·	
Segret S	201000401	· · · · · · · · · · · · · · · · · · ·	_	_	_	-	_	-	-	_	1,220,000	410,000	1,630,000	(1,630,000)
	306000107		-	-	-	-	-	-	-	-	-	94,836	94,836	(94,836)
141 151		Total	-	-	-	-	-	-	-	-	1,220,000	504,836	1,724,836	(1,724,836)
Total	2210	Digital Marketing												
	231610001	Daktronics LED Replacements	-	-	-	-	-	-	-	-	241,510	-	241,510	(241,510)
		Total	-	-	-	-	-	-	-	-	241,510	-	241,510	(241,510)
Total	2210	Finance & Accounting	,											
231120001 New Roof	201000301	Replace AX with D365	-	-	-	-	-	-	-	10,091	481,900	5,891	497,883	(497,883)
1321210001 New Rorf 1,400,000		Total	-	-	-	-	-	-	-	10,091	481,900	5,891	497,883	(497,883)
232120002 pate center Remodel 500,000	2120	Site Services												
Space Planning	232120001	New Roof	1,400,000	-	-	-	-	-	-	-	-	183,448	183,448	1,216,552
Page	232120002	Data Center Remodel	500,000	-	-	-	-	-	-	-	-	-	-	500,000
Page	1		-	-	-	-	-	580	(580)	-	-	-	-	-
Total Player Services Pl	1	· · · · · · · · · · · · · · · · · · ·		-	-	-	-	-	-	-	-	-	-	
Page	222120005			-	-	-	-	-	(F00)	-	-	102 440	102 440	
Revamp Payment Center	0045		2,582,000	-	-		-	280	(580)	-	-	183,448	183,448	2,398,552
Total 100,000 100,00		,												
Page	232215001			-	-	-	-	-	-	-	-	-	-	i
222630001 2022 New Vehicles (10 field vans) - - - - - - - - -			100,000	-	-	-	-	-	-	-			<u>-</u>	100,000
Racks and Bins (for 10 field vans)														
New Vehicles (16 field wans) 1,028,000 - 57,365 75,907 - 215,199 139,092 92,366 579,929 448,072 70 tal 110,600 - 57,365 75,907 26,123 34,114 218,598 139,092 92,366 579,929 448,072 70 tal 110,600 - 57,365 75,907 26,123 34,114 218,598 139,092 133,182 684,381 454,215 22840002 Palo Alto Devices	1	· · · · · · · · · · · · · · · · · · ·	-	-	-	-	-			-	-	-		(62,533)
Racks and Bins (16 field vans)		,	1 029 000	-	-	- 	- 75 007	(5,694)	5,694	215 100	120.002		,	
Total 1,138,600 - 57,365 75,907 26,123 34,114 218,598 139,092 133,182 684,381 454,215 2840 IT 222840002 Palo Alto Devices 50WAN Hardware 84,000 - 5 20,231 - 234,238 - 5 500 8,000 1,250 2,250 12,000 (12,000) 401000201 Data Center Co-location Equipment Data Center Co-location E	1	, ,		-	_	57,303	75,907	3 300	-		139,092			
T	232030002					57.365	75.907	•	34.114		139.092		,	
Palo Alto Devices	2840		171007000			07,000	70/701	20/120	01,111	210/070	107/072	100/102	001,001	10 1/2 17
SDWAN Hardware S4,000 SDWAN Hardware S2,231 SDWAN Hardware S2,241 SDWAN HARDWARE									500	8 000	1 250	2 250	12 000	(12 000)
Microsoft Surface Hub Micr	1		84.000	_	_	_	_	_	-	-	1,230	2,230	12,000	
232830001 Microsoft Surface Hub 70tal 84,000 20,231 234,238 23,277 234,238 23,277	1		-	20,231	-	234,238	-	-	-	-	-	-	254,469	(254,469)
Security	232830001	Microsoft Surface Hub	-	-	-	-	23,277	-	-	-	-	-	23,277	(23,277)
223100001 Building security system replacement 4,000,000		Total	84,000	20,231	-	234,238	23,277	-	500	8,000	1,250	2,250	289,745	(205,745)
Total 4,000,000	3100	Security		,							,			_
5420 Gaming Products Portfolio 205420002 FY 20 VLT Procurement - prodiGi replacement 4,912,000 2,822,973 (7,734,973)	223100001	Building security system replacement	4,000,000	_	-	-	_	_	_	-	-	-	-	4,000,000
205420002 FY 20 VLT Procurement - prodiGi replacement		Total	4,000,000	-	-	-	-	-	-	-	-	-	-	4,000,000
225420001 VLT Replacements FY22 14,297,050 - 10,781,232 (1,699,658) 3,007,476 12,089,050 2,208,000 235420001 VLT Replacements FY23 35,000,000 5,167,476 352,524 3,296,000 3,184,000 2,348,481 3,193,319 17,541,800 17,458,200 1	5420	Gaming Products Portfolio												
235420001 VLT Replacements FY23 35,000,000 5,167,476 352,524 3,296,000 3,184,000 2,348,481 3,193,319 17,541,800 17,458,200 17,541,800 17,458,200 17,541,800 17,458,200 17,541,800 17,54	205420002	FY 20 VLT Procurement - prodiGi replacement	-	4,912,000	2,822,973	(7,734,973)	-	-	-	-	-	-	-	-
Total 49,297,050 4,912,000 2,822,973 3,046,259 3,467,818 3,360,000 3,296,000 3,184,000 2,348,481 3,193,319 29,630,850 19,666,200	225420001	VLT Replacements FY22	14,297,050	-	-	10,781,232	(1,699,658)	3,007,476	-	-	-	-	12,089,050	2,208,000
	235420001	·		-	-	-	5,167,476	352,524						17,458,200
Total Cash Acquisitions 57,223,870 4,932,231 2,822,973 3,337,862 3,567,001 3,386,703 3,352,254 3,420,689 4,432,233 4,022,926 33,274,873 23,948,997		Total	49,297,050	4,912,000	2,822,973	3,046,259	3,467,818	3,360,000	3,296,000	3,184,000	2,348,481	3,193,319	29,630,850	19,666,200
Total Cash Acquisitions 57,223,870 4,932,231 2,822,973 3,337,862 3,567,001 3,386,703 3,352,254 3,420,689 4,432,233 4,022,926 33,274,873 23,948,997														
		Total Cash Acquisitions	57,223,870	4,932,231	2,822,973	3,337,862	3,567,001	3,386,703	3,352,254	3,420,689	4,432,233	4,022,926	33,274,873	23,948,997

OREGON STATE LOTTERY

Capital Outlay Status Report for FY 2023
For the Nine Months Ending Friday, March 31, 2023

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		Budget					Actuals						
Project Number	Project Description	Approved	July	August	September	October	November	December	January	February	March	Total	Unspent Budget
	Acquisitions Through Contract												
232840002	OneNeck Amendment 13 (budgeted in 77020-2840)	-	427,500	-	-	-	-	-	-	-	-	427,500	(427,500)
232830002	LinkedIn Software Subscription	-	-	-	-	-	-	76,659	-	-	-	76,659	(76,659)
232830003	Messaging and Push Notification Subscription					-				110,472		110,472	(110,472)
	Total Acquisitions Through Contract	-	427,500	-	-	-	-	76,659	-	110,472	-	614,631	(614,631)
	GRAND TOTAL	57,223,870	5,359,731	2,822,973	3,337,862	3,567,001	3,386,703	3,428,913	3,420,689	4,542,705	4,022,926	33,889,504	23,334,366

	Approved	Mid Year	Year-to-Date	Unspent
Description	Budget	Budget Adjustments	Actual Spent	Budget
Contract Payments:		•		
Unassigned	\$510,000	(510,000)	-	\$0
EIP - Release 3	350,000	151,240	486,240	15,000
EA - Release 2	645,000	-	-	645,000
SDC Colocation - Release 1	1,500,000	-	160,067	1,339,933
Data Center Co-location, Network Services	-	-	9,794	(9,794)
Data Center Co-location, Consulting Services	-	-	79,760	(79,760)
IT Operating Model (ITOM) Enhancement	-	-	90,000	(90,000)
Mature ITSM, Implementation (Slalom)	-	-	273,587	(273,587)
M365 SharePoint - Pilot	500,000	-	-	500,000
M365 SharePoint - Release 1	200,000	-	-	200,000
AX Replacement - Enterprise Resource Planning (Financial System) Solution MVP (01)	1,529,236	2,800,000	1,970,573	2,358,664
AX Replacement - Integration Services (02) - Financial System	215,080	-	3,094	211,987
AX Replacement - QA Testing (03)- Financial System	152,330	200,000	16,760	335,570
AX Replacement - RF Smart Scanners for Warehouse	3,354	-	-	3,354
TITO IGT	550,000	(550,000)	-	-
TITO/MMJ GLI	1,000,000	(974,193)	29,318	(3,511)
MMJ IGT	2,828,000	(724,000)	-	2,104,000
MMJ Integrations	500,000	(500,000)	-	-
Aurora D365 Integration	1,500,000	(1,500,000)	-	-
Traditional System Replacement	-	-	36,700	(36,700)
AX Replacement - Phase 2	500,000	(500,000)	-	-
RPM - Implementation services	4,500,000	4,574,591	2,195,000	6,879,591
RPM - Integration services	750,000	(750,000)	-	0
RPM - QA	400,000	(400,000)	-	-
RPM - Software & Licensing	460,000	605,410	364,083	701,327
RPM - Data & Reporting	50,000	(50,000)	-	-
RPM - Training & Marketing Materials	50,000	(50,000)	-	-
ERP Solution, Licenses and Software Support	-	-	4,580	(4,580)
EIP Platform Tool & Licenses	-	-	54,686	(54,686)
QA Services: EIP	-	122,005	218,595	(96,590)
Total Contract Payments	18,693,000	1,945,053	5,992,836	14,645,218
Research and Development:				
APS Project 1	\$500,000	(\$250,000)	\$12,397	\$237,603
APS Project 2	500,000	(500,000)	-	-
APS Project 3	500,000	(500,000)	-	-
APS Project 4	500,000	(500,000)	-	-
Total Research and Development	\$2,000,000	(\$1,750,000)	\$12,397	\$237,603
Total Spending	20,693,000	195,053	6,005,233	14,882,821