

Oregon Lottery Operating Summary For the month ending November 30, 2023 (in thousands)

	Traditional					Vid	eo			Sį	oorts	Sports				Total Lottery				
	Current	Current	Last	Actual to	Current	Current	Last	Actual to	Current	Current	Last	Actual to	Current	Current	Last	Actual to				
	Month	Month	Year	Budget	Month	Month	Year	Budget	Month	Month	Year	Budget	Month	Month	Year	Budget				
	Actual	Budget	Actual	Variance	Actual	Budget	Actual	Variance	Actual	Budget	Actual	Variance	Actual	Budget	Actual	Variance				
Revenue	\$ 31,761	\$ 31,154	\$48,617	\$ 606	\$ 1,275,612	\$ 1,327,368	\$ 1,270,227	\$ (51,756)	\$ 69,901	\$ 59,952	\$ 52,976	\$ 9,949	\$1,377,274	1,418,474	\$ 1,371,820	\$ (41,200)				
Prizes	19,845	20,068	28,155	222	1,181,916	1,229,806	1,176,427	47,890	63,936	54,490	49,384	(9,445)	1,265,697	1,304,364	1,253,966	38,667				
Net Revenue	11,915	11,087	20,462	829	93,696	97,562	93,800	(3,866)	5,966	5,462	3,592	504	111,577	114,110	117,854	(2,533)				
Direct Expenses	6,269	4,556	6,470	(1,713)	24,848	23,919	22,958	(929)	3,075	3,457	3,083	382	34,192	31,932	32,511	(2,260)				
Total Indirect Revenue/(Loss)	3,502	76	3,910	3,425	1,538	859	159	679	65	23	1	41	5,104	959	4,070	4,145				
Total Indirect Expense	699	808	1,461	110	8,520	9,117	7,387	597	367	248	115	(118)	9,585	10,174	8,963	588				
Net Profit from Operations	8,449	5,798	16,441	2,651	61,865	65,385	63,614	(3,519)	2,589	1,780	395	809	72,903	72,963	80,450	(59)				
Modernization Investment Spending													1,031	1,912	2,232	881				
Net Profit													\$71,872	\$71,050	\$78,218	\$822				

TOTAL LOTTERY													
	Current	Current	Last	Actual to									
	Month	Month	Year	Budget									
	Actual	Budget	Actual	Variance									
Percentages of Distributable Revenue for the Month													
Prizes	91.9%	92.0%	91.4%	0.1%									
Administrative Expenses	3.3%	3.1%	3.2%	(0.2%)									
Percentages of Distributable Revenue for the Year													
Prizes	91.6%	91.7%	91.7%	0.1%									
Administrative Expenses	3.2%	3.5%	3.0%	0.3%									



Oregon Lottery Operating Statement For the month ending November 30, 2023

					Total Lotte	ery	
	Traditional	Video	Sports	Actual	Budget	Variance	% Variance
Revenue			•				
Scratch-Its™ Instant Tickets	\$ 12,454,445			\$ 12,454,445	\$ 12,368,346	\$ 86,099	0.7%
Megabucks [™]	2,883,276			2,883,276	2,594,856	288,420	11.1%
Powerball®	4,754,146			4,754,146	4,322,754	431,392	10.0%
Mega Millions®	2,718,326			2,718,326	2,581,719	136,607	5.3%
Raffle ^{sм}	-			-	-	-	N/A
Keno	8,240,638			8,240,638	8,577,852	(337,214)	-3.9%
Pick 4 ^{sм}	163,475			163,475	165,006	(1,531)	-0.9%
Win For Life [™]	396,288			396,288	387,114	9,174	2.4%
Lucky Lines [™]	150,136			150,136	156,634	(6,498)	-4.1%
Video Lottery™ (Gross Receipts)		\$ 1,275,611,947		1,275,611,947	1,327,367,723	(51,755,777)	-3.9%
Sports Wagering (Gross Receipts)			\$ 69,901,232	69,901,232	59,951,767	9,949,465	16.6%
Total Revenue	31,760,730	1,275,611,947	69,901,232	1,377,273,908	1,418,473,771	(41,199,863)	-2.9%
Prizes	(19,845,465)	(1,181,916,307)	(63,935,560)	(1,265,697,332)	(1,304,364,093)	38,666,761	3.0%
Net Revenue	11,915,265	93,695,640	5,965,672	111,576,577	114,109,679	(2,533,102)	-2.2%
Direct Expenses							
Commissions	2,792,652	21,320,654	-	24,113,306	24,159,338	46,032	0.2%
Game Vendor Charges	786,114	39,376	3,075,172	3,900,663	4,478,085	577,423	12.9%
Tickets	275,570	-	-	275,570	70,779	(204,791)	-289.3%
Advertising	1,027,886	998	-	1,028,884	628,980	(399,904)	-63.6%
Sales Support	35,522	-	-	35,522	71,853	36,331	50.6%
Game Equipment, Parts & Maintenance	720	2,519,743	-	2,520,463	148,150	(2,372,313)	-1601.3%
Depreciation	1,349,261	932,894	-	2,282,156	2,373,832	91,676	3.9%
Interest Expense	845	34,507	-	35,352	912	(34,440)	-3776.4%
Direct Expenses	6,268,571	24,848,173	3,075,172	34,191,916	31,931,929	(2,259,988)	-7.1%
Gross Profit	5,646,694	68,847,467	2,890,500	77,384,660	82,177,750	(4,793,089)	-5.8%
Indirect Revenue							
Gain (Loss) on Sale of Fixed Assets	(1,106)	(13,485)	(566)	(15,157)	-	(15,157)	N/A
Other Income/(Expense)	127,242	1,551,403	65,151	1,743,797	958,666	785,131	81.9%
Investment Market Value Adj	3,375,449	-	-	3,375,449	-	3,375,449	N/A
Total Indirect Revenue/(Loss)	3,501,585	1,537,919	64,585	5,104,089	958,666	4,145,423	432.4%
Indirect Expenses							
Public Information	117	1,430	60	1,608	5,832	4,224	72.4%
Market Research	7,152	87,200	3,661	98,013	-	(98,013)	N/A
Salaries, Wages & Benefits	495,915	6,046,452	253,855	6,796,222	6,565,345	(230,877)	-3.5%
Services & Supplies	122,876	1,498,163	71,720	1,692,758	3,305,596	1,612,838	48.8%
Depreciation	70,227	856,250	35,949	962,426	297,118	(665,308)	-223.9%
Interest Expense	2,508	30,584	1,284	34,377		(34,377)	N/A
Total Indirect Expense	698,795	8,520,079	366,529	9,585,403	10,173,891	588,488	5.8%
Net Profit from Operations	8,449,484	61,865,306	2,588,556	72,903,346	72,962,525	(59,179)	-0.1%
Modernization Investment Spending				1,031,144	1,912,416	881,272	46.1%
Net Profit				\$ 71,872,202	\$ 71,050,109	\$ 822,093	1.2%



Oregon Lottery Supplemental Schedule of Services and Supplies Expenses For the month ending November 30, 2023

	Traditional					Video		Sports					Total Lottery							
		Actual	Budge		Variance	Actual	Budget	Variance		Actual	-	Budget	Vari	ance		Actual	В	udget	Variance	_
Travel	\$	3,220 \$	4,	241 :	1,021	\$ 39,260	\$ 47,821 \$	8,560	\$	1,648	\$	1,302	\$	(347)	\$	44,129	\$	53,363 \$	9,234	4
Office Expenses		1,411	2,	571	1,260	17,199	30,120	12,921		722		820		98		19,332		33,611	14,279	9
Retailer Network Expenses		35,625		-	(35,625)	434,356	-	(434,356)		-		-		-		469,980		-	(469,980	ე)
Retailer Network Recovery		(52,857)		-	52,857	(644,457)	-	644,457		-		-		-		(697,314)		-	697,314	4
Telecommunications		7,904	7,	315	(88)	96,365	88,130	(8,236)		4,046		2,399		(1,647)		108,315		98,344	(9,971	1)
Intergovernmental Charges		11,082	12,	444	1,362	135,120	140,326	5,207		5,673		3,820		(1,853)		151,875		156,590	4,715	5
Technology Expenses		42,103	61,	359	19,756	513,345	697,568	184,224		21,552		18,988		(2,565)		577,000		778,415	201,415	5
Professional Services		71,836	154,	124	82,288	875,866	1,738,027	862,161		36,772		47,309		10,536		984,474		1,939,460	954,986	6
Staff Training & Recruiting		3,699	3,	523	(76)	45,098	40,852	(4,246)		1,893		1,112		(781)		50,691		45,587	(5,104	4)
Facilities		(7,195)	4.	526	11,822	(87,730)	52,171	139,901		(3,683)		1,420		5,103		(98,609)		58,218	156,827	7
Facilities Maintenance		2,567	3,	135	568	31,301	35,351	4,050		1,314		962		(352)		35,182		39,448	4,266	6
Other Services & Supplies		1,834	3,	189	1,355	22,356	35,960	13,604		939		979		40		25,128		40,128	15,000	J
Fleet Expenses		2,856	4.	961	2,105	34,827	55,948	21,120		1,462		1,523		61		39,146		62,432	23,286	6
TOTAL		124,085	262,	886	138,603	1,512,907	2,962,275	1,449,369		72,339		80,632		8,294		1,709,330		3,305,596	1,596,266	6
Less Non Distributable Revenue		(1,209)		-	1,209	(14,744)	-	14,744		(619)		-		619		(16,572)		-	16,572	2
AMOUNT REPORTED	\$	122,876 \$	262,	588	\$ 139,813	\$ 1,498,163	\$ 2,962,275 \$	1,464,113	\$	71,720	\$	80,632	\$	8,913	\$	1,692,758	\$:	3,305,596 \$	1,612,838	3



Oregon Lottery Operating Statement Year to Date Through November 30, 2023

Total Lottery **Traditional** Video Sports Actual **Budget** Variance % Variance Revenue -0.2% Scratch-Its™ Instant Tickets 62,023,705 62,023,705 \$ 62,127,339 \$ (103,634)Megabucks™ 12,655,562 12,655,562 12,341,962 313,600 2.5% Powerball® 53,196,106 53,196,106 52,325,392 870,714 1.7% Mega Millions® 27,675,749 27,675,749 27,555,921 119,828 0.4% Raffles™ N/A Keno 43,586,149 43,586,149 43,983,044 (396,895)-0.9% Pick 4^{sм} 852,912 852,912 854,594 (1,683)-0.2% Win For Life^{sм} 2.237.341 2.237.341 2.208.352 28.989 1.3% 748,200 -0.9% Lucky Lines[™] 748,200 755,120 (6,920)Video Lottery^{sм} (Gross Receipts) \$ 6,569,320,138 6,569,320,138 6,639,543,131 (70,222,992)-1.1% Sports Wagering (Gross Receipts) 284,222,669 284,222,669 239,751,941 44,470,728 18.5% 202.975.724 **Total Revenue** 6.569.320.138 284.222.669 7.081.446.794 -0.4% 7.056.518.530 (24.928.264)Prizes (121,578,917)(259, 235, 445)0.4% (6,084,795,033)(6,465,609,395)(6,491,453,886)25,844,491 24,987,223 **Net Revenue** 81,396,806 484,525,106 590,909,135 589,992,909 916,227 0.2% **Direct Expenses** Commissions 17.403.035 127,240,934 144,643,969 141,951,674 (2,692,295)-1.9% Game Vendor Charges 5,138,616 412,470 12,757,419 18,308,506 19.936.714 1.628.209 8.2% Tickets 1.296.980 1.296.980 1.519.706 222.727 14.7% Advertising 2,993,080 181,492 3,174,571 3,120,850 (53,721)-1.7% Sales Support 198,438 198,438 496,740 298,302 60.1% Game Equipment, Parts & Maintenance 94.883 3,056,235 4,945,894 1,794,775 36.3% 3,151,119 836,735 6.9% Depreciation 3,224,443 8,006,524 11,230,967 12,067,702 Interest Expense 845 42,718 43,563 4,560 (39,003)-855.3% **Direct Expenses** 30,350,320 138,940,373 12,757,419 182,048,112 184,043,840 1,995,727 1.1% 408,861,023 **Gross Profit** 51.046.486 345,584,733 12,229,804 405,949,069 2,911,954 0.7% **Indirect Revenue** Gain (Loss) on Sale of Fixed Assets 2.007 10.311 12.678 N/A 360 12.678 1,235,299 7,800,143 281,845 9,317,287 4,793,330 4,523,957 94.4% Other Income Investment Market Value Adj (3.088,177)(3,088,177)(3.088,177)N/A Total Indirect Revenue/(Loss) (1,850,871)7,810,454 282,205 6,241,788 4,793,330 1.448.458 30.2% **Indirect Expenses** Public Information 42,040 298,469 8,479 348,988 763,160 414,172 54.3% 37,394 277,881 7,660 322,935 628,958 306,023 48.7% Market Research Salaries, Wages & Benefits 4,173,809 28,441,348 1,261,382 33,876,540 32,826,725 (1,049,814)-3.2% Services & Supplies 326,440 6,958,029 40.7% 1,231,736 8,561,104 10,119,280 17,077,309 Depreciation 194,651 1,738,889 65.737 1,999,277 1,520,505 (478,772)-31.5% 30,584 Interest Expense 2,508 1,284 34,377 (34,377)N/A **Total Indirect Expense** 5,682,138 39,348,276 1,670,983 46,701,396 52,816,658 6,115,262 11.6% **Net Profit from Operations** 43,513,478 314.046.911 10.841.026 368,401,415 357,925,741 10,475,673 2.9% **Modernization Investment Spending** 3,330,421 9,562,072 6,231,651 65.2% **Net Profit** 365,070,994 348,363,669 16,707,325 4.8%



Oregon Lottery Supplemental Schedule of Services and Supplies Expenses Year to Date Through November 30, 2023

<u>-</u>		Traditional			Video			Sports			Total Lottery		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	
Travel -	21,884	25,353	3,468	151,335	285,895	134,561	7,888	7,782	(106)	181,107	319,030	137,923	
Office Expenses	11,606	13,536	1,930	78,626	152,643	74,017	2,894	4,155	1,261	93,127	170,334	77,207	
Retailer Network Expenses	304,076	-	(304,076)	2,079,247	-	(2,079,247)	-	-	-	2,383,323	-	(2,383,323)	
Retailer Network Recovery	(353,696)	-	353,696	(2,506,749)	-	2,506,749	-	-	-	(2,860,445)	-	2,860,445	
Telecommunications	47,306	39,076	(8,230)	346,656	440,650	93,994	12,338	11,994	(343)	406,300	491,720	85,420	
Intergovernmental Charges	83,702	62,219	(21,483)	589,929	701,632	111,703	20,792	19,098	(1,694)	694,424	782,950	88,526	
Technology Expenses	317,795	309,881	(7,914)	2,244,724	3,494,456	1,249,732	78,631	95,118	16,488	2,641,150	3,899,455	1,258,305	
Professional Services	693,277	774,127	80,850	4,867,716	8,729,654	3,861,938	177,795	237,619	59,824	5,738,788	9,741,400	4,002,612	
Staff Training & Recruiting	22,449	32,061	9,613	167,696	361,547	193,851	6,050	9,841	3,791	196,195	403,449	207,254	
Facilities	22,267	23,132	865	90,996	260,857	169,861	2,259	7,100	4,842	115,522	291,090	175,568	
Facilities Maintenance	26,802	15,674	(11,127)	218,012	176,755	(41,258)	8,167	4,811	(3,355)	252,980	197,240	(55,740)	
Other Services & Supplies	18,598	37,229	18,632	129,139	419,824	290,685	5,087	11,428	6,340	152,824	468,481	315,657	
Fleet Expenses	33,957	24,807	(9,151)	225,057	279,739	54,682	7,688	7,614	(73)	266,702	312,160	45,458	
TOTAL	1,250,024	1,357,094	107,070	8,682,384	15,303,653	6,621,269	329,588	416,562	86,974	10,261,996	17,077,309	6,815,313	
Less Non Distributable Revenue	(18,288)	-	18,288	(121,279)	<u>-</u>	121,279	(3,148)	-	3,148	(142,716)	-	142,716	
AMOUNT REPORTED	1,231,736	1,357,094	125,359	8,561,104	15,303,653	6,742,548	326,440	416,562	90,122	10,119,280	17,077,309	6,958,029	



Oregon Lottery Comparative Balance Sheet As of November 30, 2023

	As of 11/30/2023	As of 11/30/2022	As of 11/30/2021
Assets			
Current Assets:			
Cash	\$ 457,695,734	\$ 458,224,426 \$	388,466,746
Securities Lending Cash Collateral	1,975,603	\$3,079,898	-
Investments for Prize Payments at Fair Value - Short-Term	11,166,908	11,051,693	10,968,744
Accounts Receivable - Games	25,444,747	21,536,311	41,147,825
Accounts Receivable - Other	52,850	56,727	22,144
Allowance for Doubtful Accounts	(40,621)	(323,986)	(304,819)
Ticket Inventory	2,037,605	1,812,833	1,683,924
Prepaid Expenses	3,410,275	3,158,693	2,682,440
Total Current Assets	501,743,100	498,596,595	444,667,004
Noncurrent Assets:			
Investments for Prize Payments at Fair Value - Long Term	84,244,939	93,410,197	114,900,153
Prize Reserves with Multi-State Lottery (MUSL)	4,451,349	4,214,982	4,356,386
Prize Reserves for Sports	320,000	2,320,000	2,320,000
Net OPEB Asset - RHIA	1,833,552	1,561,144	680,959
Capital Assets:			
Equipment, Net of Accumulated Depreciation	79,379,701	68,585,608	60,614,440
Computer Software, Net of Accumulated Depreciation	17,571,388	10,220,299	11,514,666
Building and Improvements, Net of Accumulated Depreciation	7,452,044	6,726,971	7,088,654
Leased Property and Equipment, Net of Accumulated Depreciation	1,851,719	1,235,937	106,219
Vehicles, Net of Accumulated Depreciation	2,786,031	1,959,933	1,893,269
Construction In Progress	1,522,382	-	-
Leasehold Improvements, Net of Accumulated Depreciation	65,133	112,160	24,301
Total Noncurrent Assets	201,478,238	190,347,231	203,499,047
Deferred Outflows Pension & OPEB	25,896,794	23,717,838	23,554,934
Total Assets and Deferred Outflows	729,118,132	712,661,664	671,720,985
Liabilities			
Current Liabilities:			
Economic Development Fund Liability	158,372,398	157,211,824	160,695,067
Obligations Under Securities Lending	1,975,603	3,079,898	-
Prize Liability	42,806,976	41,668,345	46,174,605
Accounts Payable	20,127,787	19,278,665	11,259,409
Compensated Absences - Current	4,825,386	4,981,904	5,490,165
Deferred Revenue	2,773,939	4,233,372	1,269,431
Deposit Liability	962,850	206,012	186,548
Contracts Payable - Current	3,247,237	2,684,095	2,116,178
Total Current Liabilities	 235,092,175	233,344,115	227,191,403
Noncurrent Liabilities:	200/072/110	200/011/110	
Deferred Prize Liability	102,288,768	107,683,091	108,726,152
Contracts Payable - Noncurrent	5,012,174	5,594,260	7,814,498
Net Pension Liability	56,051,329	37,891,310	73,347,398
Net Other Postemployment Benefits (OPEB) Obligation	843,747	955,560	1,270,966
Total Noncurrent Liabilities	 164,196,017	152,124,221	191,159,014
Deferred Inflows Pension & OPEB	15,743,615	25,263,909	2,021,814
Total Liabilities and Deferred Inflows	 415,031,808	410,732,245	420,372,231
Equity	413,031,000	410,732,243	420,372,231
Retained Earnings:			
Fixed Asset Book Value Net of Associated Liabilities	104 420 622	92 204 506	74 250 712
	104,439,632	83,204,506	74,258,713
Inventory and Prepaids Asset/Project Purchases Committed	5,447,880	4,971,527	4,366,365
Asset/Project Purchases Committed	67,365,260	84,217,930	72,042,717
Restricted for OPEB Asset	1,833,552	1,561,144	680,959
Operating Working Capital	135,000,000	127,974,316	100,000,000
Total Retained Earnings	 314,086,324	301,929,423	251,348,754
Total Liabilities and Equity	\$729,118,132	\$712,661,667	\$671,720,986



Oregon Lottery Cash Flow Statement For the month ending November 30, 2023

		Current Month		Year to Date
Cash Flows from Operating Activities:				
Receipts from Customers	\$	1,392,916,249	\$	7,060,255,171
Payments to Prize Winners		(1,265,077,678)		(6,462,639,363)
Payments to Employees		(4,062,484)		(18,200,881)
Payments to Suppliers		(33,970,662)		(191,747,476)
Other Income		(337)		261,110
Net Cash Provided (Used) in Operating Activities		89,805,088		387,928,562
Cash Flows from Noncapital Financing Activities:				
Transfers to EDL		-		(460,459,327)
Net Cash Provided (Used) in Noncapital Financing Activities		-		(460,459,327)
Cash Flows from Capital and Related Financing Activities:				
Acquisition/Restoration of Capital Assets		(2,964,001)		(17,925,601)
Contract Payments		(554,903)		(1,535,109)
Proceeds from Disposition/Impairment of Capital Assets		7,040		124,537
Net Cash Provided (Used) in Capital and Related Financing Activities		(3,511,864)		(19,336,173)
Cash Flows from Investing Activities:				
Purchases of Investments		-		(514,842)
Proceeds from Sales and Maturities of Investments		942,000		3,766,000
Interest on Investments and Cash Balances		1,702,610		9,038,020
Investment Expense		-		(3,666)
Net Cash Provided (Used) in Investing Activities		2,644,610		12,285,513
Net Increase (Decrease) in Cash and Cash Equivalents		88,937,835		(79,581,425)
Cash and Cash Equivalents - Beginning		368,757,900		537,277,161
Cash and Cash Equivalents - Ending	\$	457,695,735	\$	457,695,735
Reconciliation of Operating Income to Net Cash Provided (us	ed) by Op	erating Activities		
Net Profit/(Loss)	\$	71,872,202	\$	365,070,994
Adjustments to reconcile net profit to cash flows from operating activities				
Depreciation and Amortization		3,244,581		13,230,244
Non-operating (Income)/Expense		(5,285,323)		(7,230,862)
(Gain)/Loss on Capital Asset Disposition		15,157		(12,678)
Net Changes in Assets and Liabilities:				
(Increase) / Decrease in Accounts Receivable - Games		15,376,471		2,696,218
(Increase) / Decrease in Ticket Inventory		10,824		360,677
(Increase) / Decrease in Prepaid Expense/Def Outflows		(215,863)		(3,064,838)
(Increase) / Decrease in Prize Reserves		(45,698)		(182,747)
Increase / (Decrease) in Accounts Payable		2,556,405		3,899,359
Increase / (Decrease) in Compensated Absences Liability		(248,693)		185,397
Increase / (Decrease) in Deposit Liability		(14,093)		670,509
Increase / (Decrease) in Deferred Revenue/Inflows		222,472		873,631
Increase / (Decrease) in Prize Liability		896,646		4,332,656
Increase / (Decrease) in Net Pension Liability		1,420,000		7,100,000
Total Adjustments and Changes	_	17,932,887	_	22,857,568
Net Cash Provided (Used) by Operating Activities	<u>\$</u>	89,805,088	\$	387,928,562



Oregon State Lottery Fiscal Year 2024 Financial Plan (In Thousands)

	Commission Approved Budget					ecast/Commis	sion Adjustmer	nts		Adjusted Budget				
	Traditional	Video	Sports	Total	Sept	Dec	March/MY	May	Traditional	Video	Sports	Total		
Revenue														
Video Lottery™		\$16,522,863		\$16,522,863	\$ (61,293)	\$ (43,687)				\$16,417,883		\$16,417,883		
Scratch-its™ Instant Tickets	\$ 156,123			156,123	599	280			\$157,003			157,003		
Megabucks™	31,286			31,286	(513)	(220)			30,552			30,552		
Powerball®	49,698			49,698	10,968	23,117			83,783			83,783		
Mega Millions®	26,938			26,938	14,786	3,958			45,681			45,681		
Keno	105,800			105,800	1,239	(130)			106,909			106,909		
Raffle ^{sм}	2,500			2,500	-	-			2,500			2,500		
Pick 4 ^{sм}	2,000			2,000	(6)	32			2,026			2,026		
Win for Life ^{sм}	3,864			3,864	292	768			4,924			4,924		
Lucky Lines [™]	1,986			1,986	(87)	12			1,911			1,911		
Scoreboard			647,376	647,376	(0)	-					\$ 647,376	647,376		
Total Revenue	380,195	16,522,863	647,376	17,550,434	(34,016)	(15,871)	-	-	435,289	16,417,883	647,376	17,500,547		
Prizes	245,869	15,285,855	588,399	16,120,123	(38,286)	(25,352)			273,823	15,194,264	588,399	16,056,485		
Net revenue	134,326	1,237,008	58,977	1,430,311	4,269	9,481	-	-	161,466	1,223,619	58,977	1,444,062		
Direct Expenses														
Commissions	30,431	279,098		309,529	740	1,196			34,838	276,627		311,465		
Game Vendor Charges	9,788	2,103	37,348	49,239	684	697			11,168	2,103	37,348	50,619		
Tickets	4,628	_,	21,010	4,628	0	-			4,628	=,	21,212	4,628		
Advertising	7,271	380		7,651	(0)	-			7,271	380	_	7,651		
Sales Support	1,080			1,080	0	-			1,080			1,080		
Game Equip, Parts & Maint	1	12,632		12,633	(0)	-			1	12,632		12,633		
Depreciation	5,570	23,083		28,653	(0)	-			5,570	23,083		28,654		
Capital Interest	-,-	11		11	(0)	_				11		11		
Total Direct Expenses	58,769	317,307	37,348	413,424	1,423	1,893	-	-	64,557	314,835	37,348	416,741		
Gross Profit	75,557	919,701	21,629	1,016,887	2,846	7,589	-	-	96,908	908,784	21,629	1,027,321		
Relative Gross Profit %	7.43%	90.44%	2.13%		,	,			9.43%	88.46%	2.11%			
Indirect Revenue	873	10,630	-	11,503	-	-	-		1,085	10,177	242	11,504		
Indirect Expenses														
Public Information	88	1,075	25	1,188	_	-			112	1,052	25	1,189		
Market Research	64	779	18	861	-	-			81	762	18	861		
Salaries & Benefits	5,802	70,628	2,354	78,784	-	-			7,432	69,694	1,659	78,784		
Services & Supplies	2,993	36,434	857	40,284	-	_			3,800	35,635	848	40,284		
Depreciation	256	3,118	73	3,447	-	_			325	3,049	73	3,448		
Total Indirect Expenses	9,203	112,034	3,327	124,564	-	-	-	-	11,750	110,192	2,623	124,566		
Net Profit from Operations	67,227	818,297	18,302	903,826	2,846	7,589	-	-	86,243	808,769	19,248	914,259		
Modernization Reserve Spending			-, <u>-</u>	22,949	-	-		-			,	22,949		
Net Profit			_	\$880,877	2,846	7,589	-	-	1		-	\$891,310		
Additional Information:			=	•		•			1					
Capital outlay				36,862	-							36,862		