

Oregon Lottery Operating Summary For the month ending August 31,2023 (in thousands)

	Traditional				Video				Sports				Total Lottery			
	Current	Current	Last	Actual to	Current	Current	Last	Actual to	Current	Current	Last	Actual to	Current	Current	Last	Actual to
	Month	Month	Year	Budget	Month	Month	Year	Budget	Month	Month	Year	Budget	Month	Month	Year	Budget
	Actual	Budget	Actual	Variance	Actual	Budget	Actual	Variance	Actual	Budget	Actual	Variance	Actual	Budget	Actual	Variance
Revenue	\$ 41,523	\$ 38,674	\$29,741	\$ 2,849	\$ 1,336,086	\$ 1,363,037	\$ 1,347,573	\$ (26,951)	\$ 44,016	\$ 35,724	\$ 27,969	\$ 8,292	\$1,421,625	\$ 1,437,435	\$ 1,405,283	\$ (15,810)
Prizes	24,926	23,928	18,702	(997)	1,238,235	1,263,262	1,247,948	25,027	41,036	32,470	25,587	(8,566)	1,304,197	1,319,660	1,292,237	15,463
Net Revenue	16,597	14,746	11,039	1,851	97,851	99,774	99,625	(1,924)	2,980	3,254	2,382	(274)	117,428	117,774	113,046	(347)
Direct Expenses	5,564	5,422	4,461	(142)	30,136	31,606	29,799	1,470	1,753	2,066	1,209	313	37,453	39,094	35,469	1,641
Total Indirect Revenue/(Loss)	492	114	(3,251)	378	35	831	930	(796)	1	14	16	(14)	527	959	(2,305)	(432)
Total Indirect Expense	1,232	1,223	629	(10)	7,564	8,940	6,675	1,376	203	156	180	(47)	8,999	10,318	7,484	1,320
Net Profit from Operations	10,292	8,214	2,698	2,078	60,185	60,059	64,081	126	1,025	1,047	1,009	(22)	71,503	69,321	67,788	2,183
Modernization Investment Spending													1,155	1,912	155	757
Net Profit													\$70,348	\$67,408	\$67,633	\$2,940

	TOTAL LOTTERY										
	Current Month Actual	Current Month Budget	Last Year Actual	Actual to Budget Variance							
Percentages of Distributable Revenue for the Month											
Prizes	91.7%	91.8%	92.0%	0.1%							
Administrative Expenses	3.3%	3.6%	3.1%	0.3%							
Percentages of Distributable Rev	enue for the Year										
Prizes	91.6%	91.6%	91.8%	0.0%							
Administrative Expenses	3.3%	3.7%	3.1%	0.4%							



Oregon Lottery Operating Statement For the month ending August 31,2023

				Total Lottery						
	Traditional	Video	Sports	Actual	Budget	Variance	% Variance			
Revenue										
Scratch-Its sM Instant Tickets	\$ 12,729,213			\$ 12,729,213	\$ 12,657,676	\$ 71,537	0.6%			
Megabucks ^{sм}	1,948,390			1,948,390	2,244,208	(295,818)	-13.2%			
Powerball®	5,860,922			5,860,922	4,886,117	974,805	20.0%			
Mega Millions®	11,256,112			11,256,112	8,976,828	2,279,284	25.4%			
Raffle ^{sм}	-			-	-	-	0.0%			
Keno	8,964,648			8,964,648	9,177,654	(213,006)	-2.3%			
Pick 4 ^{sм}	174,249			174,249	172,949	1,299	0.8%			
Win For Life™	452,078			452,078	419,898	32,180	7.7%			
Lucky Lines™	137,186			137,186	138,673	(1,487)	-1.1%			
Video Lottery™ (Gross Receipts)		\$ 1,336,086,007		1,336,086,007	1,363,036,530	(26,950,524)	-2.0%			
Scoreboard [™] (Gross Receipts)			\$ 44,016,134	44,016,134	35,724,039	8,292,095	23.2%			
Total Revenue	41,522,798	1,336,086,007	44,016,134	1,421,624,938	1,437,434,573	(15,809,635)	-1.1%			
Prizes	(24,925,714)	(1,238,235,414)	(41,036,034)	(1,304,197,162)	(1,319,660,149)	15,462,987	1.2%			
Net Revenue	16,597,083	97,850,593	2,980,100	117,427,776	117,774,424	(346,648)	-0.3%			
Direct Expenses										
Commissions	3,479,294	28,097,018	-	31,576,312	30,619,104	(957,208)	-3.1%			
Game Vendor Charges	1,028,816	253,776	1,752,608	3,035,200	3,225,355	190,155	5.9%			
Tickets	265,339	-	-	265,339	347,141	81,802	23.6%			
Advertising	201,401	1,182	-	202,582	502,180	299,598	59.7%			
Sales Support	34,181	· -	-	34,181	45,853	11,672	25.5%			
Game Equipment, Parts & Maintenance	86,347	49,418	-	135,764	1,922,294	1,786,530	92.9%			
Depreciation	468,795	1,732,237	-	2,201,033	2,431,167	230,134	9.5%			
Interest Expense	-	2,364	-	2,364	912	(1,452)	-159.2%			
Direct Expenses	5,564,173	30,135,994	1,752,608	37,452,775	39,094,005	1,641,230	4.2%			
Gross Profit	11,032,910	67,714,599	1,227,492	79,975,001	78,680,419	1,294,582	1.6%			
Indirect Revenue										
Gain (Loss) on Sale of Fixed Assets	61	377	7	446	-	446				
Other Income/(Expense)	1,541,779	34,287	622	1,576,687	958,666	618,021	64.5%			
Investment Market Value Adj	(1,049,992)	-	-	(1,049,992)	-	(1,049,992)				
Total Indirect Revenue/(Loss)	491,848	34,664	628	527,140	958,666	(431,526)	-45.0%			
Indirect Expenses										
Public Information	21,326	130,890	2,373	154,589	5,832	(148,757)	-2550.7%			
Market Research	26,441	162,281	2,942	191,663	90,000	(101,663)	-113.0%			
Salaries, Wages & Benefits	904,495	5,551,347	165,360	6,621,203	6,565,345	(55,857)	-0.9%			
Services & Supplies	240,663	1,477,073	27,635	1,745,372	3,344,863	1,599,491	47.8%			
Depreciation Depreciation	39,460	242,187	4,390	286,037	312,334	26,297	8.4%			
Interest Expense	,	,	-	,	,	,				
Total Indirect Expense	1,232,385	7,563,778	202,700	8,998,863	10,318,374	1,319,511	12.8%			
Net Profit from Operations	10,292,373	60,185,485	1,025,420	71,503,278	69,320,711	2,182,567	3.1%			
Modernization Investment Spending	,,	,,100	_,,	1,154,960	1,912,414	757,454	39.6%			
Net Profit				\$ 70,348,318	\$ 67,408,297	\$ 2,940,021	4.4%			
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Oregon Lottery Supplemental Schedule of Services and Supplies Expenses For the month ending August 31,2023

	Traditional				Video			Sports		Total Lottery		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Travel	\$ 4,642	\$ 5,612	\$ 970	\$ 28,489	\$ 41,031 \$	12,541	\$ 516 \$	\$ 715	5 199	\$ 33,648 \$	47,358	\$ 13,710
Office Expenses	2,231	4,040	1,809	13,694	29,541	15,847	248	515	267	16,173	34,096	17,923
Retailer Network Expenses	71,852	=	(71,852)	440,991	=	(440,991)	-	-	=	512,842	=	(512,842)
Retailer Network Recovery	(79,581)	-	79,581	(488,428)	-	488,428	-	-	-	(568,009)	-	568,009
Telecommunications	9,099	11,654	2,555	55,843	85,205	29,362	1,012	1,485	473	65,954	98,344	32,390
Intergovernmental Charges	25,836	18,556	(7,281)	158,571	135,669	(22,902)	2,874	2,365	(509)	187,282	156,590	(30,692)
Technology Expenses	70,676	92,298	21,622	433,774	674,832	241,058	7,863	11,765	3,902	512,313	778,895	266,582
Professional Services	123,307	229,823	106,516	756,801	1,680,341	923,541	13,719	29,296	15,577	893,827	1,939,460	1,045,633
Staff Training & Recruiting	4,310	10,999	6,689	26,455	80,420	53,964	480	1,402	922	31,245	92,821	61,576
Facilities	7,171	6,899	(273)	44,015	50,440	6,425	798	879	82	51,984	58,218	6,234
Facilities Maintenance	1,383	4,675	3,292	8,487	34,178	25,690	154	596	442	10,024	39,448	29,424
Other Services & Supplies	3,091	4,408	1,317	18,972	32,231	13,259	344	562	218	22,407	37,201	14,794
Fleet Expenses	9,162	7,398	(1,764)	56,232	54,091	(2,141)	1,019	943	(76)	66,413	62,432	(3,981)
TOTAL	253,180	396,361	143,181	1,553,896	2,897,978	1,344,082	29,028	50,524	21,496	1,836,104	3,344,863	1,508,759
Less Non Distributable Revenue	(12,517)	-	12,517	(76,822)	=	76,822	(1,393)	=	1,393	(90,732)	=	90,732
AMOUNT REPORTED	\$ 240,663	\$ 396,361	\$ 155,698	\$ 1,477,073	\$ 2,897,978 \$	1,420,904	\$ 27,635 \$	50,524	22,889	\$ 1,745,372 \$	3,344,863	\$ 1,599,491



Oregon Lottery Operating Statement Year to Date Through August 31,2023

Total Lottery Traditional Video Sports Actual Budget Variance % Variance Revenue Scratch-Its[™] Instant Tickets \$ 25,109,910 \$ 25,109,910 25,231,037 \$ -0.5% \$ (121, 127)Megabucks™ 4,653,046 4,653,046 4,821,127 (168,081)-3.5% Powerball® 20,635,485 20,635,485 19,159,160 1,476,325 7.7% Mega Millions® 19,424,647 19,424,647 19,412,567 12,080 0.1% Raffle⁵™ 0.0% 17,783,540 17,783,540 (248,906)-1.4% Keno 18,032,446 Pick 4^{sм} 346,305 346,305 343,570 2,735 0.8% Win For Life™ 987,204 62,835 6.8% 987,204 924,369 Lucky Lines[™] 247,912 247,912 249,103 (1,191)-0.5% Video Lottery^{sм} (Gross Receipts) 2,686,670,156 (35,533,577)-1.3% \$ 2,651,136,579 2,651,136,579 ScoreboardsM (Gross Receipts) 84,055,836 84,055,836 71,426,905 12,628,932 17.7% 89.188.049 **Total Revenue** 2.651.136.579 84.055.836 2.824.380.463 2.846.270.438 (21.889.975) -0.8% Prizes (52,590,864)(2,457,160,583)(77,313,008)(2,587,064,455)(2,608,328,303)21,263,847 0.8% **Net Revenue** 36,597,184 193,975,996 6,742,828 237,316,008 237,942,136 (626,128) -0.3% **Direct Expenses** Commissions 7,544,824 57,011,425 64,556,249 63,700,239 (856,010) -1.3% Game Vendor Charges 2,268,644 310,652 3,670,843 6,250,138 6,720,637 470,498 7.0% Tickets 458.021 458.021 698,305 240,284 34.4% 580,325 89,598 669,923 35.1% Advertising 1,032,360 362,437 Sales Support 47,113 47,113 121,706 74,593 61.3% 87,272 168,520 93.6% Game Equipment, Parts & Maintenance 81,249 2,619,444 2,450,924 937,591 Depreciation 3,448,486 4,386,077 4,862,333 476,256 9.8% Interest Expense (3,518)-192.9% 5,342 5,342 1,824 **Direct Expenses** 11,923,790 60,946,752 3,670,843 76,541,384 79,756,848 3,215,464 4.0% **Gross Profit** 24,673,395 133,029,244 3,071,985 160,774,624 158,185,288 2,589,336 1.6% **Indirect Revenue** Gain (Loss) on Sale of Fixed Assets 61 377 7 446 446 Other Income 3,363,942 73,238 1,722 3,438,902 1,917,332 1,521,570 79.4% Investment Market Value Adj (1,872,817)(1,872,817)(1,872,817)Total Indirect Revenue/(Loss) 1,491,187 73,615 1,728 1,566,530 1,917,332 (350,802) -18.3% **Indirect Expenses** Public Information 2,487 398,075 71.4% 22,170 134,931 159,589 557,664 -42.5% Market Research 26,961 164,773 3,012 194,746 136,667 (58,079)Salaries, Wages & Benefits 2,049,747 11,035,149 384,952 13,469,848 (339, 158)-2.6% 13,130,690 Services & Supplies 509,157 2,762,701 63,957 3,335,815 6,987,378 3,651,563 52.3% Depreciation 394,711 8,698 474,722 149,946 24.0% 71,314 624,668 Interest Expense **Total Indirect Expense** 2,679,349 14,492,265 463,105 17,634,720 21,437,067 3,802,348 17.7% **Net Profit from Operations** 23,485,232 118,610,593 2,610,609 6,040,882 4.4% 144,706,434 138,665,553 **Modernization Investment Spending** 1,282,208 3,824,828 2,542,620 66.5% **Net Profit** 143,424,227 134,840,725 8,583,502 6.4%



Oregon Lottery Supplemental Schedule of Services and Supplies Expenses Year to Date Through August 31,2023

_		Traditional		Video				Sports		Total Lottery		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Travel	9,137	14,034	4,898	50,012	102,613	52,601	1,124	1,789	665	60,273	118,436	58,163
Office Expenses	5,140	7,817	2,677	27,621	57,154	29,533	642	996	355	33,402	65,967	32,565
Retailer Network Expenses	148,865	-	(148,865)	809,755	-	(809,755)	-	-	-	958,621	-	(958,621)
Retailer Network Recovery	(156,708)	-	156,708	(857,737)	-	857,737	-	-	-	(1,014,445)	-	1,014,445
Telecommunications	20,289	23,307	3,019	109,424	170,410	60,986	2,525	2,971	446	132,238	196,688	64,450
Intergovernmental Charges	37,248	37,111	(136)	213,212	271,338	58,126	4,418	4,731	313	254,878	313,180	58,302
Technology Expenses	146,742	185,300	38,557	798,002	1,354,810	556,809	18,149	23,620	5,471	962,893	1,563,730	600,837
Professional Services	262,078	462,206	200,128	1,421,275	3,379,397	1,958,122	32,484	58,917	26,434	1,715,836	3,900,520	2,184,684
Staff Training & Recruiting	8,387	19,035	10,648	45,977	139,176	93,199	1,031	2,426	1,396	55,395	160,638	105,243
Facilities	16,715	13,797	(2,918)	89,714	100,880	11,166	2,088	1,759	(330)	108,518	116,436	7,918
Facilities Maintenance	2,436	9,349	6,913	13,530	68,355	54,825	296	1,192	895	16,263	78,896	62,633
Other Services & Supplies	5,089	41,240	36,151	28,539	301,526	272,987	614	5,257	4,643	34,242	348,023	313,781
Fleet Expenses	17,700	14,796	(2,904)	97,115	108,182	11,066	2,174	1,886	(288)	116,989	124,864	7,875
TOTAL	523,118	827,993	304,875	2,846,440	6,053,840	3,207,400	65,545	105,545	40,000	3,435,103	6,987,378	3,552,275
Less Non Distributable Revenue	(13,961)	-	13,961	(83,739)	-	83,739	(1,588)	-	1,588	(99,288)	-	99,288
AMOUNT REPORTED	509,157	827,993	318,836	2,762,701	6,053,840	3,291,139	63,957	105,545	41,588	3,335,815	6,987,378	3,651,563



Oregon Lottery Comparative Balance Sheet As of August 31,2023

	As of 8/31/2023	As of 8/31/2022	As of 8/31/2021
Assets			
Current Assets:			
Cash	\$ 451,425,081 \$	446,946,177 \$	388,784,868
Securities Lending Cash Collateral	1,753,725	\$3,079,898	-
Investments for Prize Payments at Fair Value	11,014,332	11,057,886	11,075,540
Accounts Receivable - Games	27,711,342	20,875,473	42,197,426
Accounts Receivable - Other	72,795	74,000	46,552
Allowance for Doubtful Accounts	(28,378)	(317,050)	(311,911)
Ticket Inventory	2,318,616	1,877,977	1,504,719
Prepaid Expenses	4,402,424	3,625,158	2,885,047
Total Current Assets	498,669,938	487,219,519	446,182,241
Noncurrent Assets:			
Noncurrent Cash	-	-	-
Investments for Prize Payments at Fair Value	85,748,858	97,383,306	116,289,401
Prize Reserves with Multi-State Lottery (MUSL)	4,286,469	4,213,420	4,794,944
Prize Reserves for Sports	320,000	2,320,000	2,320,000
Net OPEB Asset - RHIA	1,833,552	1,561,144	680,959
Capital Assets:			
Equipment, Net of Accumulated Depreciation	74,048,704	63,334,743	53,545,417
Computer Software, Net of Accumulated Depreciation	13,586,427	10,741,887	10,703,727
Building and Improvements, Net of Accumulated Depreciation	7,449,470	6,830,668	7,073,356
Intangibles Non-Software, Net of Accumulated Depreciation	983,934	916,188	141,625
Vehicles, Net of Accumulated Depreciation	2,588,272	1,952,423	2,007,621
Construction In Progress	=	-	-
Leasehold Improvements, Net of Accumulated Depreciation	73,628	112,362	24,503
Total Noncurrent Assets	190,919,315	189,366,141	197,581,553
Deferred Outflows Pension & OPEB	24,375,765	21,546,071	23,554,934
Total Assets and Deferred Outflows	713,965,018	698,131,731	667,318,728
Liabilities			
Current Liabilities:			
Economic Development Fund Liability	151,692,711	150,595,581	157,390,652
Obligations Under Securities Lending	1,753,725	3,079,898	-
Prize Liability	39,370,029	41,901,628	43,298,359
Accounts Payable	15,870,422	15,971,224	16,997,410
Compensated Absences - Current	4,897,300	3,915,683	5,279,718
Deferred Revenue	2,337,379	1,728,429	1,140,059
Deposit Liability	342,227	400,555	155,900
Contracts Payable - Current	396,363	3,431,501	2,750,074
Total Current Liabilities	216,660,156	221,024,499	227,012,172
Noncurrent Liabilities:	.,,	,,	, ,
Deferred Prize Liability	103,798,285	109,074,325	109,984,996
Compensated Absences - Noncurrent	,		-
Contracts Payable - Noncurrent	5,207,126	5,594,260	8,151,110
Net Pension Liability	51,791,329	33,631,310	72,597,398
Net Other Postemployment Benefits (OPEB) Obligation	843,747	955,560	1,018,110
Total Noncurrent Liabilities	161,640,488	149,255,455	191,751,614
Deferred Inflows Pension & OPEB	15,743,615	25,263,909	2,021,814
Total Liabilities and Deferred Inflows	394,044,259	395,543,863	420,785,600
Equity	374 ₁ 044 ₁ 237	070,040,000	420,703,000
Retained Earnings:			
Fixed Asset Book Value Net of Associated Liabilities	05 107 501	77 504 462	65 542 006
Inventory and Prepaids	95,197,591 6,721,040	77,504,463 5,503,135	65,542,906 4,389,765
Asset/Project Purchases Committed	83,613,197	97,621,037	86,923,197
Restricted for OPEB Asset	1,833,552	1,561,144	680,959
Operating Working Capital	132,555,378	120,398,091	88,996,299
Total Retained Earnings Total Liabilities and Equity	319,920,759 \$713,965,018	302,587,870 \$608 131 732	246,533,126 \$667,318,727
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Oregon Lottery Cash Flow Statement For the month ending August 31,2023

	(Current Month	Year to Date
Cash Flows from Operating Activities:			
Receipts from Customers	\$	1,434,996,676 \$	2,825,257,979
Payments to Prize Winners		(1,305,401,515)	(2,587,243,586)
Payments to Employees		(4,391,014)	(6,262,011)
Payments to Suppliers		(38,281,039)	(82,604,952)
Other Income		115,625	154,579
Net Cash Provided (Used) in Operating Activities		87,038,733	149,302,009
Cash Flows from Noncapital Financing Activities:			
Transfers to EDL		-	(237,130,619)
Pre SLGRP Payments		-	=
Net Cash Provided (Used) in Noncapital Financing Activities		-	(237,130,619)
Cash Flows from Capital and Related Financing Activities:			
Acquisition/Restoration of Capital Assets		(3,149,178)	(3,212,949)
Contract Payments		(249,562)	(499,124)
Proceeds from Disposition/Impairment of Capital Assets		27,710	27,710
Net Cash Provided (Used) in Capital and Related Financing Activities		(3,371,030)	(3,684,363)
Cash Flows from Investing Activities:			
Purchases of Investments		_	(514,842)
Proceeds from Sales and Maturities of Investments		2,752,000	2,824,000
Interest on Investments and Cash Balances		1,537,613	3,351,734
Investment Expense		-	-
Net Cash Provided (Used) in Investing Activities	_	4,289,613	5,660,893
Net Increase (Decrease) in Cash and Cash Equivalents		87,957,316	(85,852,080)
Cash and Cash Equivalents - Beginning		363,467,764	537,277,161
Cash and Cash Equivalents - Ending	\$	451,425,081 \$	
Reconciliation of Operating Income to Net Cash Provided (u	used) by Op	erating Activities	
Net Profit/(Loss)	\$	70,348,318	143,424,227
Adjustments to reconcile net profit to cash flows from operating activities	,	, , ,	, ,
Depreciation and Amortization		2,487,070	4,860,799
Non-operating (Income)/Expense		(763,346)	(2,105,264)
(Gain)/Loss on Capital Asset Disposition		(446)	(446)
Net Changes in Assets and Liabilities:		(/	(· · - /
(Increase) / Decrease in Accounts Receivable - Games		14,105,097	397,434
(Increase) / Decrease in Ticket Inventory		174,704	79,666
(Increase) / Decrease in Prepaid Expense/Def Outflows		(1,161,511)	(984,737)
(Increase) / Decrease in Prize Reserves		(1)101)011)	(17,867)
(Increase) / Decrease in Net OPEB Asset			(17,007)
Increase / (Decrease) in Accounts Payable		2 105 000	(212 550)
Increase / (Decrease) in Accounts Payable Increase / (Decrease) in Compensated Absences Liability		2,105,000 (16,726)	(313,550) 257,312
Increase / (Decrease) in Compensated Absences clability Increase / (Decrease) in Deposit Liability		14,376	49,886
Increase / (Decrease) in Defosic Liability Increase / (Decrease) in Deferred Revenue/Inflows		(747,540)	437,071
Increase / (Decrease) in Prize Liability		(926,263)	377,477
Increase / (Decrease) in Net OPEB Obligation		(520,200)	-
Increase / (Decrease) in Net Pension Liability		1,420,000	2,840,000
Total Adjustments and Changes		16,690,416	5,877,782
Net Cash Provided (Used) by Operating Activities	\$	87,038,733 \$	



Oregon State Lottery Fiscal Year 2024 Financial Plan (In Thousands)

		Commission App	proved Budget		Fore	cast/Comm	ission Adjustmen	ts		Adjusted E	Budget	
	Traditional	Video	Sports	Total	Sept	Dec	March/MY	May	Traditional	Video	Sports	Total
Revenue												
Video Lottery ^{sм}		\$16,522,863		\$16,522,863	\$ (122,160)					\$16,400,703		\$16,400,703
Scratch-its™ Instant Tickets	\$ 156,123			156,123	599				\$156,722			156,722
Megabucks™	31,286			31,286	(513)				30,773			30,773
Powerball®	49,698			49,698	10,968				60,666			60,666
Mega Millions®	26,938			26,938	14,786				41,724			41,724
Keno	105,800			105,800	1,239				107,039			107,039
Raffle™	2,500			2,500	-				2,500			2,500
Pick 4 ^{sм}	2,000			2,000	(6)				1,994			1,994
Win for Life ^{sм}	3,864			3,864	292				4,156			4,156
Lucky Lines [™]	1,986			1,986	(87)				1,899			1,899
Scoreboard			647,376	647,376	(0)						\$ 647,376	647,376
Total Revenue	380,195	16,522,863	647,376	17,550,434	(94,883)	-	-	-	407,473	16,400,703	647,376	17,455,551
Prizes	245,869	15,285,855	588,399	16,120,123	(99,152)				259,790	15,172,782	588,399	16,020,971
Net revenue	134,326	1,237,008	58,977	1,430,311	4,269	-	-	-	147,682	1,227,921	58,977	1,434,580
Direct Expenses												
Commissions	30,431	279,098		309,529	740				32,613	277,656		310,269
Game Vendor Charges	9,788	2,103	37,348	49,239	684				10,472	2,103	37,348	49,923
Tickets	4,628	•	,	4,628	0				4,628	*	,	4,628
Advertising	7,271	380		7,651	(0)				7,271	380	-	7,651
Sales Support	1,080			1,080	o o				1,080			1,080
Game Equip, Parts & Maint	1	12,632		12,633	(0)				1	12,632		12,633
Depreciation	5,570	23,083		28,653	(0)				5,570	23,083		28,654
Capital Interest	,	11		11	(0)				Í	11		11
Total Direct Expenses	58,769	317,307	37,348	413,424	1,423		-		61,635	315,865	37,348	414,848
Gross Profit	75,557	919,701	21,629	1,016,887	2,846		-		86,047	912,056	21,629	1,019,732
Relative Gross Profit %	7.43%	90.44%	2.13%	, ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				8.44%	89.44%	2.12%	,
Indirect Revenue	873	10,630	-	11,503	-	-	-		971	10,289	244	11,504
Indirect Expenses												
Public Information	88	1,075	25	1,188	-				100	1,063	25	1,189
Market Research	64	779	18	861	-				73	770	18	861
Salaries & Benefits	5,802	70,628	2,354	78,784	-				6,648	70,465	1,671	78,784
Services & Supplies	2,993	36,434	857	40,284	_				3,399	36,029	854	40,284
Depreciation	256	3,118	73	3,447	_				291	3,083	73	3,448
Total Indirect Expenses	9,203	112,034	3,327	124,564	-		-	-	10,511	111,410	2,641	124,566
Net Profit from Operations	67,227	818,297	18,302	903,826	2,846	-	-	-	76,507	810,935	19,232	906,670
Modernization Reserve Spending	•	•	-	22,949	-			-		•	-	22,949
Net Profit			_	\$880,877	2,846		-		1		-	\$883,721
Additional Information:			=	+	_,				1		•	+,· - ·
Capital outlay				36,862	-							36,862